



AGENDA

Meeting:	Board Meeting	Invitees	ng2 Board
Location:	Vulcan St/Microsoft Teams		
Date	6 December 2022		

Time 4:00pm

Please submit any apologies to Joanne Bradley

Telephone: 0141 630 4273

	Agenda	Paper	Lead Officer	Page no
1.	Apologies			
2.	Disclosure of Interest and Attendance			1
3.	Election of Chair			
4.	Minutes	Yes		
a.	ng2 Board Meeting on 9 August 2022	Yes		3
	i) Matters Arising			
b.	Urgent Decision Meeting on 7 November 2022 – For Ratification	Yes		9
5.	Reports for Approval			
a.	Management Accounts	Yes	BH	11
b.	Salary Increase - Confidential	Yes	DM	15
c.	Company Health Plan	Yes	DW	17
d.	Festive Arrangements	Yes	DW	27
6.	Reports for Noting			
a.	Operational Report	Yes	DM	29
b.	ng2 Staffing Report	Yes	OF	73
c.	Performance Assessment	Yes	DM	77
d.	Health and Safety Report	Yes	DM	93
7.	Confidential Report- to be discussed with Director	Separate Cover	вн	
8.	АОСВ			
9.	Date of Next Meeting – Tuesday 14 th February 2023			

	22.09	11.11	06.12 Special	15.02. 22	07.06	09.08	
M Thomson	A	A	Р	Р	Р	Р	
I Cross	Р	Р	Р	Р	Р	Р	
J Berrington	Р	Р	Р	Р	Р	Р	
G Satti	Р	Р	Р	Р	Р	Р	
J Thorburn	Р	Р	Р	Р	Р	Р	
P Nelson	Р	Р	A*	Р	A	Р	
J Devine	А	A	Р				
B Hartness	Р	Р	Р	Р	Ъ	Р	
% Total	75%	75%	88%	100%	86%	100%	

NORTH GLASGOW HOUSING ASSOCIATION LIMITED ng2 BOARD ATTENDANCE 2021-22

- ABSENT	LEAVE OF ABSENCE GRANTED
	·
×	Α*
PRESENT	APOLOGIES
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Ь	A

TARGET ATTENDANCE - 80%

AVERAGE ATTENDANCE - 87%

1

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Meeting:	ng2 Board meeting	Location:	Microsoft Teams
Date:	Tuesday 9 August 2022	Time:	4:30pm
Attendees:	Paul Nelson	PN	Chair
	Jim Berrington	JB	Vice Chair
	Isabella Cross	IC	
	John Thorburn	JT	
	Margaret Thomson	МТ	
	Gino Satti	GS	
Apologies:	n/a		
In Attendance:	John Devine	JD	CEO
	Bob Hartness	RH	DCEO – Finance
	David McIntyre	DM	Senior Operations Supervisor
	Diane Waugh	DW	Corporate Services Manager

Minute Taker:Joanne BradleyJPBOS

	Agenda				Action	Date
1.	Apologies					
	None					
2.	Disclosure of Inter	est and A	Attendance			
	None					
3.	Minutes for Approval					
а.	Minutes of Board M					
	There were no matte	rs arising	and the previous min	utes were		
	adopted as correct:					
	Proposed	JB	Seconded	JT		



Q					
Reports fo	or Approval				
Managem	ent Accounts to J	lune 2022			
RH highlig	nted that this set of	accounts showed the	e "most normal		
period" in s	some time due to tl	he pandemic an its kr	ock-on effect		
on ng2 act	ivities. Turnover is	slightly down as the	e has been no		
smoke det	ector programme ir	n the period (which es	sentially only		
translates	to materials passing	g through ng2's accou	unting system		
rather than	n works being unde	rtaken by ng2). A hig	gher quantity		
of "normal	" work has been no	ted in the period.			
Wages are	back to normal lev	els and the garden m	aintenance		
team wage	s are higher than la	ast year as a full land	scaping team		
has been p	out in place after re	cruitment.			
Ng2 is perf	orming reasonably	under the circumstar	nces however		
£45k gross	profit was achieve	in the period, which	is lower than		
previous y	ears however, this	may pick up as the ye	ear progresses.		
Overheads	are higher due to i	increased staff, unifor	m/PPE and		
training re	quirements. A net	profit of £29k was re	ported for the		
period and	the cash position o	continues to be good	with a healthy		
balance sh	eet.				
The Management Accounts for the period were approved					
by the Board.					
Proposed	т	Seconded	GS		
Approval w	as sought from the	e Board to make an a	ditional £20k		
	-	ation in view of the h			
- · ·	the organisation.				
The Perry	l approved ap ad	ditional aift aid day	ation of COOL		
	le to the Associat	ditional gift aid don ion by ng2.			
		ion by ngzi			
Proposed	GS	Seconded	JB		



b.	Business Plan Report	
	All subcontractors and the Association require a business plan,	
	per the regulator, in addition to an independence agreement. A	
	"quiet" year is expected and so the projected turnover has been	
	lowered slightly to fit with standard operations.	
	The current Super Capex scheme (capital expenditure allowance	
	of 130%) has also been considered in the current plan along with	
	£200k fleet expenditure.	
	The report was approved by the Board. Proposed JB Seconded JT	
5.	Reports for Noting	
а.	Operational Report	
	The landscaping contract continues to be ng2's largest contract.	
	Recruitment and retention issues continue to make delivery of	
	this contract challenging and so overtime is currently being work	
	in order to keep up.	
	The Environmental Hit Squad continue to face increased workload	
	due to fly tipping. This situation will continue to be monitored	
	and a further update will be given at the next meeting. It has	
	been necessary to do this work as overtime due to sheer volume,	
	in order to prevent failures in delivery of normal service.	
	JB asked the Board to note that the ESOs had done a great job of	
	clearing his area of fly tipping.	
	ng2 is providing support to the Association in MSFs with planned	
	maintenance works involving heating and soil pipe works.	
	Internal recruitment has commenced of ESOs and Supervisor to	
	undertake MSF Decant/Clear project	
	GS commented that it may be necessary to produce an analysis	



	of bulk uplift to be presented to the Association in order to re-	
	evaluate rent levels across the estate.	
	The Board confirmed that they had read and noted the	
	contents of the report and Appendix 1.	
b.	Staffing Report	
	Ng2's current sickness rate for the period was above the target of	
	3%, at 3.01%, compared to 3.23% for the previous reporting	
	period.	
	There have been 17 leavers in the period	
	· · · · · · · · · · · · · · · · · · ·	
	Exit	
	interviews continue to provide invaluable feedback and the CEO	
	is closely monitoring the content of these interviews.	
	The Board noted the contents of the report.	
C.	Adverse Weather Report	
	In view of climate change and recent extreme weather conditions	
	is has been necessary to amend the policy to take these matters	
	into consideration and put procedures in place for future	
	occurrences.	
	The Board noted the contents of the report.	



7.	АОСВ	
а.	Payment and Benefit Case 142 (For Ratific	-
	The employment of a relative of a current ng2 e	• •
	considered by the Board. The Board agreed that	
	been followed in the recruitment process and the	
	engagement of this person did not create any co	
	and therefore approved the offer of employment	
	person. The Chair ratified the document after th	he Board's
	approval was granted.	
b.	Payment and Benefit Case 143 (For Approv	
	The employment of a relative of a current ng2 e	
	considered by the Board. The Board agreed that	
	been followed in the recruitment process and the	
	engagement of this person did not create any co	
	and therefore approved the offer of employment	t to the specified
	person.	
	DW tabled a last-minute paper for Attendance a	and Absence
	Management. The policy has been made more r	robust and
	concise now that we have entered the phase wh	nere we must
	learn to "live with Covid". As per agreement at	previous
	meeting, Covid absences are now treated like ar	ny other absence.
	The Board approved the report.	
	Proposed JT Seconded	GS
	There being no other competent business, the C	Chair thanked all
	for their attendance and closed the meeting.	
8.	Date of next meeting	
	Date of next meeting was confirmed as Tuesday	y 8th November
	2022 at 4.30pm	



Urgent Meeting Minutes

Meeting:	Urgent Decision Meeting	Location:	Ned Donaldson House
Date:	7 November 2022	Time:	9.30am
Attendees:	Paul Nelson, Chair Bob Hartness, Deputy CEO Diane Waugh, Corporate Serv	vices Manager	

Minute Taker: Diane Waugh

	Agenda	Action	Date
1.	Introduction		
	Diane explained that as the ng2 Board meeting was not		
	taking place until 6 December 2022 that she had a few		
	matters that required approval prior to 6 December 2022.		
2.	2022/2023 Festive Arrangements		
	As per the attached paper, Diane explained the proposal to		
	allow ng2 staff an early finish on Friday 23 and Friday 30	To be ratified at	
	December 2022 by closing the office at 12.30pm on both	next Board	6/12/22
	days.	meeting	
	Chair approved, take to next Board meeting for ratification.		
	It was also proposed that ng2 staff should be award a $\frac{1}{2}$		
	day Christmas shopping holiday, to be taken over the		
	course of late November/December.		
	Chair confirmed no detrimental impact to service.	To be ratified at	
	Approved and take to next Board meeting for	next Board	6/12/22
	ratification.	meeting	

3.	Company Health Cash Plan – Renewal Terms for		
	2023		
	As per the attached paper, Diane explained the background	To be ratified at	
	to Simplyhealth and the proposal to increase the cost from	next Board	6/12/22
	£13.60 per employee, per month to £14.01 per employee	meeting	
	per month. This is a total increase of 41p which represent		
	a 3% rise in the cost.		
	Chair approved, take to next Board meeting for		
	ratification.		
	It is proposed that a full market review will be undertaken		
	next year to ensure value for money.		
	Chair would welcome the full market review.		
4.	Potential Pay Award		
	A general discussion took place around the potential		
	pay award for 2023.		
	Meeting concluded at 10.15am		



Board Meeting For Approval

To: Board From: DCEO MANAGEMENT ACCOUNTS - PERIOD TO

SUBJECT: MANAGEMENT ACCOUNTS – PERIOD TO 30TH SEPTEMBER 2022 DATE: 6 December 2022

1.	Introduction
	This report is detailing the financial results for the period to 30 th September 2022.
2.	Risk and other issues
	The management accounts are reviewed on a regular basis by the management team, Audit Committee and Board, ensuring close monitoring of financial position of the organisation. This is a key element of budgetary control and monitoring
	There are no applicable effects on sustainability or equality and diversity issues.
3.	Commentary on results for the period
	The income from activities in the period to 30 th September 2022 amounts to £1.62m (2021 - £2.02m) with £318k (2021 - £784k) of direct costs and £1.01m (2021 - £902k) of wages leading to a £296k (2021 - £338k) gross profit before other income. Other income amounts to £3k (2021 £47k). So, the overall gross profit comes out at £299k (2021 - £385k). Overheads totalled £264k (2021 - £222k). The main elements being motor expenses, management charges, uniforms, rent and vehicle depreciation. After the overheads a £35k (2021 - £164k) net profit was made in the period before tax or gift aid. The balance sheet position continues to improve with increased reserves. The cash balance increased with £21k more funds being paid into the company than paid out. This was mostly due to reduced spending on fixed assets. Reserves now total £839k (2021 - £943k)
4.	Recommendation
	Board members are asked to recommend approval of the management accounts of ng2 for the period to 30 th September 2022. A report of this will be put to the Board of the Association.

Year toNG 231/03/22Profit and Loss - period to

30-Sep-22

£		Sales £	Materials £	Wages £	Gross Profit £
142,990	, Cleaning	258,553	21,937	176,510	60,106
73,776	Joinery	309,307	191,103	79,787	38,416
66,188	Electrical	55,051	37,005	14,729	3,316
55,692	Other sales	144,778	1,161	117,729	25,888
77,664	Back court cleaning	71,592	-	47,934	23,658
104,497	Garden maintenance	431,488	43,392	297,727	90,369
-76,276	Management	-	-	40,921	(40,921)
79,446	Concierge	144,576	-	108,705	35,871
82,915	Hit squad	127,337	-	84,887	42,450
14,958	Painters	83,447	23,867	42,855	16,726
621,850	Other income	1,626,129	318,465	1,011,785	295,879
47,148	Other Income	<u>3,182</u> 1,629,311	210 /65	1,011,785	<u>3,182</u> 299,061
668,998		1,029,311	318,465	1,011,703	299,001
60,000	Overheads Management charges			30,000	
25,220	Rent and rates			12,636	
206,644	Motor expenses			140,916	
4,000	Telephone and IT support			2,000	
2,378	Printing, stationery and advertis	ing		2,642	
11,522	Professional fees			11,799	
3,115	Container hire			1,656	
25,287	Uniforms, safety equipment and	repairs		13,357	
8,031	Training			5,186	
4,000	Insurance			2,000	
99,333	Vehicle and plant depreciation			55,889	
-	Gain/Loss on sale of fixed asset	ts		(15,819)	
223	Bank charges			128	
<u>4,455</u> 454,208	General expenses			2,150	264,538
404,200	Loan interest				204,000
214,790	Net profit				34,523
169,995	Corporation tax/Gift aid				20,000
100,000					20,000
44,795					14,523

31/03/22 £	NG 2 Balance sheet at	30/09/2022	£	£	£
265,000	Fixed assets		æ	~	245,400
	Current assets				
646,301	Stock and Debtors			656,272	
107,735	Bank and cash			128,284	
754,036			-	784,556	
	Current Liabilities				
143,036	Trade Creditors		56,189		
-	NGHA inter Company account		77,162		
51,675	Other creditors	<u> </u>	57,756		
194,711			-	191,107	
559,326					593,448
824,325				•	838,848
				:	
100	Share capital				100
824,225	Profit and Loss account				838,748
824,325				•	838,848

31/03/22	NG2 CASHFLOW	30/09/2022
£		£
	OPERATING ACTIVITIES	ACTUAL
44,795	Surplus for year	14,523
-	Interest Received	-
-	Loan Interest Paid	-
44,795	Operating surplus excluding int & tax	14,523
99,333	Depreciation - vehicles and plant	55,889
53,890	Decrease/(Increase)in Debtors	(9,970)
75,015	(Decrease)/Increase in Creditors	(3,603)
273,034	Net Cash In/(Out)flow From Operating Activities	56,838
	RETURNS ON INVESTMENTS AND	
	SERVICING OF FINANCE	
-	Interest Received	-
-	Less: Interest Paid	-
-	Net Cash In/(Out)flow from Returns on Investments	
	and Servicing of Finance	
	Corporation Tax Paid	
	INVESTING ACTIVITIES	
(225,540)	Acquisition of Other Fixed Assets	(36,289)
-	Investment in Activities	-
(225,540)	Net Cash In/(Out)flow From Investing Activities	(36,289)
47,493		20,549
47,493	Increase/(Decrease) in Cash and Cash Equivalents	20,549
47,493	Movement in Cash & Bank	20,549
47,493	Increase/(Decrease) in Cash and Cash Equivalents	20,549



Board Meeting For Approval

Item 5 (b)

To:BoardFrom:Deputy CEO

SUBJECT: SALARY INCREASE DATE: 6 December 2022

1.	Introduction
	This report is proposing changes to staff remuneration for 2023.
2.	Risk and other issues
	The salary levels are an important feature of the costs of running the company. The monitoring of such is a key element of budgetary control within the company. The appropriate level of remuneration and benefits helps to attract and retain key staff. Remuneration is reviewed on a regular basis by the management team and Board, ensuring the financial viability of the organisation is maintained and staff are properly incentivised. Staff are paid at the same rate for the position regardless of gender thus maintaining equality.
	There are no applicable effects on sustainability or diversity issues.
3.	Salary Increase
	Over 50% of our staff will benefit from an automatic increase in their salary due to the increase in the Glasgow Living Wage. It is expected that the Glasgow Living Wage will mirror the Real Living Wage and will therefore increase from £9.90 to £10.90 per hour, effective from 1 April 2023. The National Minimum Wage will increase from £9.50 to £10.42 at the same time.
	To allow ng2 to maintain differentials across the organisation it is proposed that all salaries are increased by £1 per hour from 1 January 2023. This is equivalent to an increase of just over 10.1% for those on the Glasgow living wage. For others on higher hourly levels the percentage is less and reduces to about 5% for those on the top of the pay scale. The increase will help with trying to retain trades staff who can find higher hourly rates elsewhere.
4.	Recommendation
	Board members are asked to APPROVE the salary increase across ng2 Ltd from 1 January 2023.



ng2 Board For Approval

Item 5(c)

To:ng 2 BoardFrom:Corporate Services Manager

SUBJECT: COMPANY HEALTH CASH PLAN – RENEWAL TERMS FOR 2023

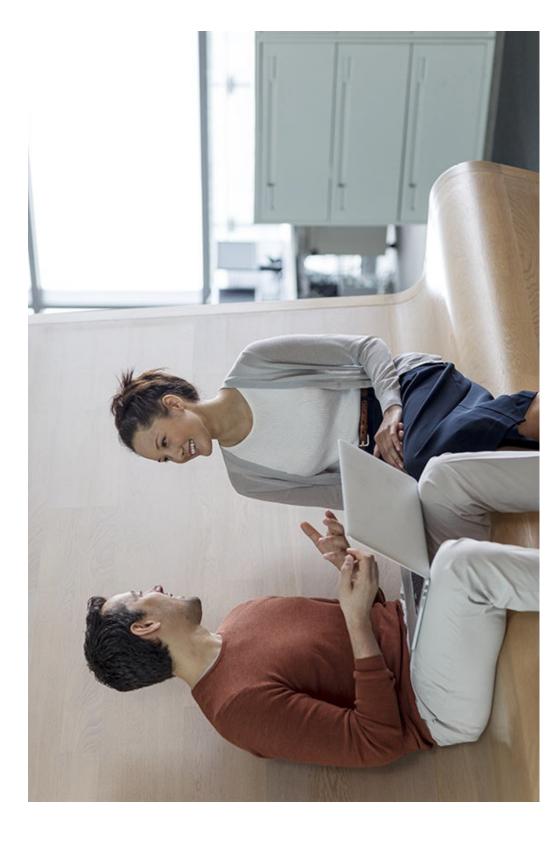
DATE: 6 December 2022

	This report provides members with information in relation to the renewal terms for the
	Company Health Plan provided through Simplyhealth which would be effective from 1
	January 2023.
2.	Policy Renewal Terms
	The current cost of the Company Health Plan per employee is £13.60 per month, through
	negotiations we have managed to maintain this same rate for three years since 1 January 2019.
	The Association has now been provided with the renewal terms which are effective from 1 January
	2023. The new cost will be \pounds 14.01 per employee per month, which is an increase of 41p which
	represents a 3% rise in the cost. This still represents good value and details of the benefits that
	can be claimed are included as an appendix to this report. The current plan is Optimise Level 4.
	There has been no change to the individual limits or categories.
3.	Risk & Mitigation
	The Company Health Plan has been a long-standing benefit for employees across the ng group and
	provides excellent benefits to assist employees in maintaining their health and wellbeing.
	Maintaining good health and wellbeing can increase productivity and prevent illnesses. The
	Company Health Plan is a positive tool for managing long term sickness absences with access to
	facilities such as the counselling service, physiotherapy etc which can help facilitate an earlier
	return to work. The risk of not having this in place is that it could lead to lower productivity and
	higher and longer levels of absences. In terms of recruitment and retention, having this type of
	benefit in place also allows up to compete with other employers to become an 'employer of choice'.
4.	Recommendation
	Members are asked to APPROVE the continuation of the Company Health Plan with Simplyhealth
	with effect from 1 January 2023 at the cost of \pounds 14.01 per employee per month.
	Appendix (Company Health Plan Benefits)

	Covered		you can cl Ill share ea			itleme
All benefits are 100% payback	Level 1	Level 2	Level 3	Level 4	Level 5	Level
Healthy eyes and teeth			W.S. States			
Sight tests, glasses and contact lenses	£60	£75	£100	£125	£175	£250
Everyday dental treatment - hygienist's fees, fillings and more	£60	£75	£100	£125	£175	£250
Dental treatment needed as a result of an accident	£200	£300	£400	£450	£500	£600
Healthy body						
Seeing a Chiropractor, Osteopath, Physiotherapist or Acupuncturist	£150	£200	£250	£275	£350	£500
Seeing a Chiropodist, Podiatrist or Reflexologist	£25	£50	£75	£75	£100	£150
Discounted gym membership*	0	0	0	0	0	0
Healthy mind						
Helpline service, including telephone counselling*		24 h	iours a day	/ 7 days a v	week	
Face to face counselling Available in the UK, Channel Islands and IOM only		Up to s	ix sessions,	per issue, p	ber year	
Healthy checks						State M
Finding out what's wrong – appointments with a consultant, plus tests and scans, including, but not limited to, GP referred blood tests	£250	£300	£400	£450	£500	£600
A health assessment that includes: • BMI and body fat percentage • blood pressure reading • cholesterol or diabetes check	£50	£100	£250	£300	£350	£500
Seeing a GP, a dietitian for a consultation, or having an inoculation/vaccination	£75	£75	£75	£75	£75	£75
Prescription charges	£15	£20	£25	£30	£30	£35
Speak to a GP 24 hours a day, 7 days a week, through our app or via the telephone. Our apps are available to download via the App Store or Google Play Store.*		24 h	iours a day	/ 7 days a v	veek	
Access to a private prescription delivery service when prescribed through our GP service. (Charges apply)*	0	0	0	0	0	0
Healthy extras						
Cash amount for each day or night to help towards everyday expenses if you need to stay in hospital (up to 20 days/nights)	£20	£20	£20	£20	£20	£20
Single cash amount if you have a baby or adopt a child (6 month qualifying period)	£200	£200	£200	£200	£200	£200
Worldwide cover - you'll be covered wherever you are in the world	0	0	0	0	0	0
Optional choices - choose to offer these benefits	s to your e	mployees	at an additi	Ional cost		
PMI Excess	£50	£100	£150	£200	£250	£300



Management Information pack



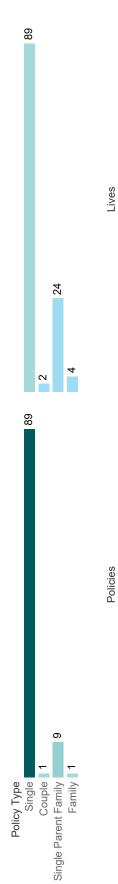
Client N G Homes \ G88908863

Report Data From : Jan 22

Membership Summary

Scheme Name A95149792/N G Homes/OPHPFL/Lv4/MC





Total Summary Figures

Total Policies Covered Current Year: 100 Total Policies Covered Previous Year: 102 Total Lives Covered Current Year: 119 Total Lives Covered Previous Year: 121

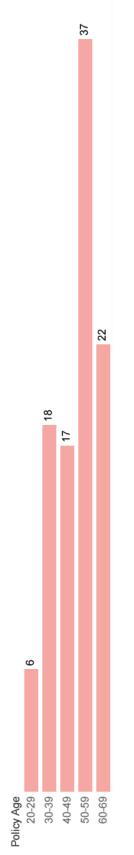
Monthly Joiners

Monthly Leavers

2021	December	-	2021	December	1	
2022	January	~	2022	January	~	
	February	0		February	~	
	March	~		March	0	
	April	0		April	~	
	May	~		May	~	
	June	0		June	~	
	July	-		July	3	
	August	-		August	0	
	September	~		September	~	



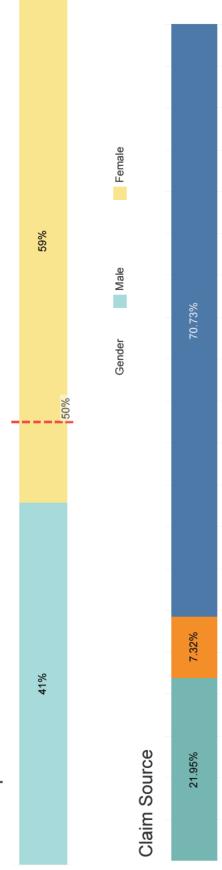
Age Groups



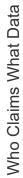
Average Age

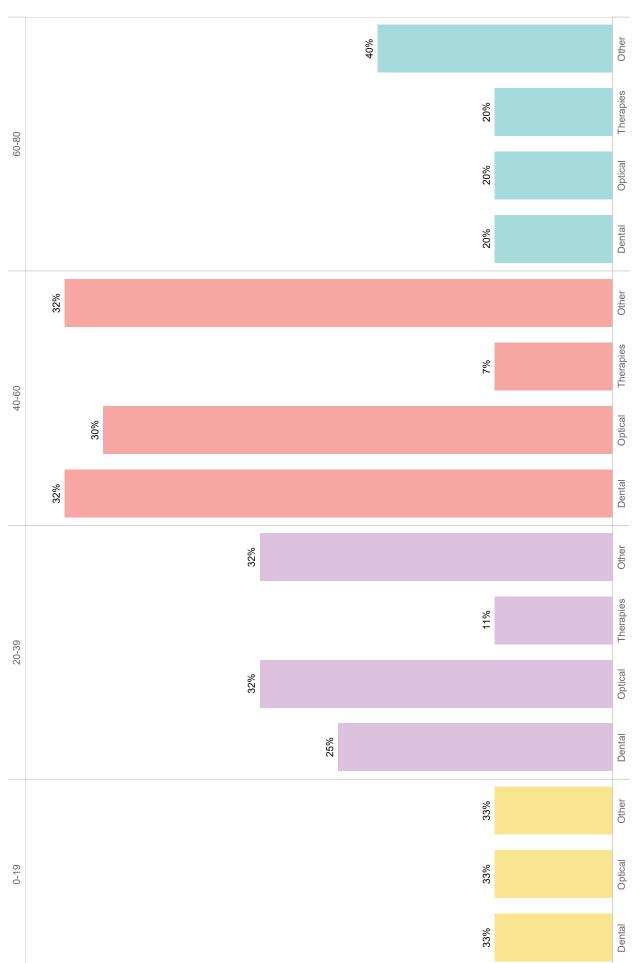
The average age of a policy holder is 50 years

Gender Split



The average amount of claims per policy is 1.62





Claim Data Review - Current Year

Date Range 01/04/2022 to 01/07/2022

Current Year

Current Year	ı				
Benefit Type	Benefit	% of Total Claim Volume	Average Claim Amount	Claim Count	Claim Value
Dental	Dental	28.57%	£35.56	2	£426.70
Inpatient	Inpatient	2.38%	£200.00	-	£200.00
Optical	Eyes	33.33%	£121.71	14	£1,704.00
Podiatry/Chiropody	Podiatry/Chiropody	23.81%	£25.75	10	£257.50
Therapies	Chiropractic	9.52%	£54.00	4	£216.00
	Physiotherapy	2.38%	£50.00	4	£50.00
Grand Total		100.00%	£67.96	42	£2,854.20

Claim Data Review - Previous Year

Date Range 01/04/2021 to 01/07/2021

Previous Year

Previous Year	ar				
Benefit Type	Benefit	% of Total Claim Volume	Average Claim Amount	Claim Count	Claim Value
Dental	Dental	32.26%	£57.06	20	£1,141.24
Diagnostic Scans	Diagnostic Scans	1.61%	£345.00	-	£345.00
Diagnostics	Diagnostics	4.84%	£216.67	Ю	£650.00
New Child Payment	New Child Payment New Child Payment	1.61%	£200.00	-	£200.00
Optical	Eyes	25.81%	£95.61	9	£1,529.70
Podiatry/Chiropody	Podiatry/Chiropody	14.52%	£34.22	σ	£308.00
Therapies	Chiropractic	14.52%	£37.22	σ	£335.00
	Osteopathy	3.23%	£40.00	2	£80.00
	Physiotherapy	1.61%	£45.00	Ţ	£45.00
Grand Total		100.00%	£74.74	62	£4,633.94

Health Plan - Claims Data Review

Date Range 01/04/2022 to 01/07/2022



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Group tal cal	Therapies Other											ŀ		7	ā	3		·	7		22 70
Benefit Group Dental Optical	Other									S					ç			L	ō	3	06 22
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ng2 Board Meeting

For Approval

To:BoardFrom:Corporate Services Manager

SUBJECT: 2022/2023 FESTIVE ARRANGEMENTS DATE: 6 December 2022

1.	Introduction
	This report provides a proposal for consideration in relation to an early closure of
	the ng2 office during the 2022/2023 Christmas and New Year period:
	Christmas and New Year Holiday
	The ng2 office will be closed on Monday 26 and Tuesday 27 December 2022 and
	again on Monday 2 and Tuesday 3 January 2022. The proposal is allow staff an
	early finish on Friday 23 and Friday 30 December 2022 by closing the office at
	12.30pm on both days.
	As is normal practice, to facilitate the closure detailed above staff will use two days
	from their 2022 annual leave entitlement and two days from their 2023 annual
	leave entitlement.
	Please note: due to the 24/7 nature of our Concierge service the above early
	closure would exclude Concierge staff.
	Staff Recognition
	In recognition of the excellent work done by all of our staff over the course of this
	year it is proposed that all staff should be awarded a ½ day Christmas shopping
	holiday. This $\frac{1}{2}$ day holiday is to be taken over the course of late
	November/December with the date to be agreed between the staff member and
	their line manager to ensure that there is no detrimental impact on service
	provision.
2.	Recommendation
	Board members are asked to APPROVE the proposals detailed in this report.



Board Meeting For Noting

To:ng2 BoardFrom:Senior Operations Supervisor

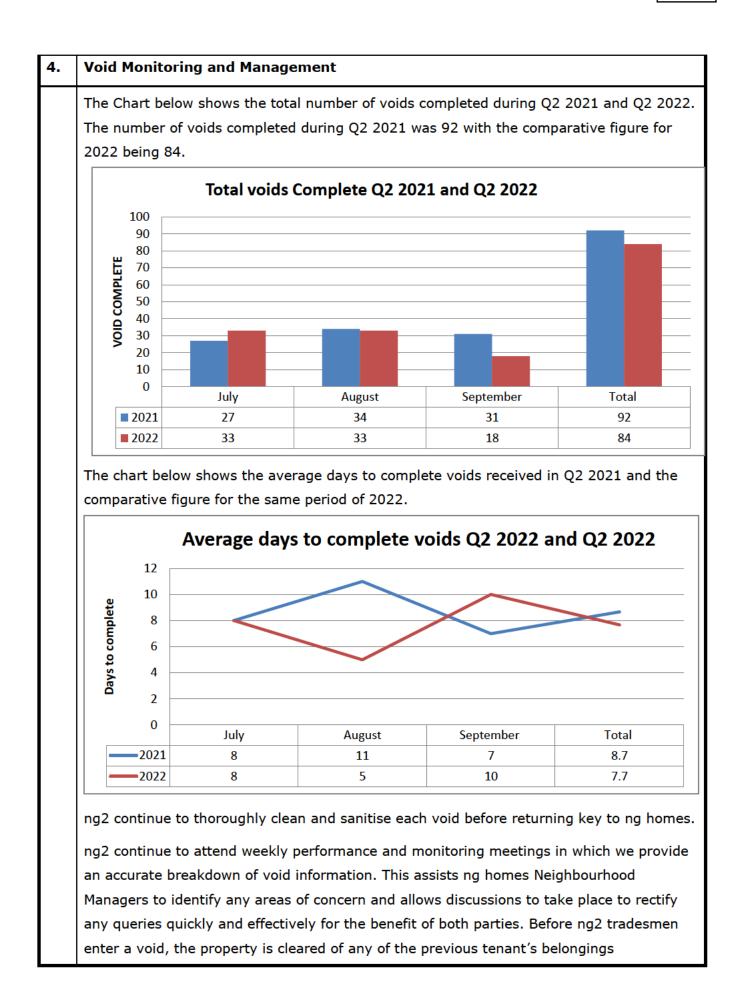
SUBJECT: SUBJECT: JULY – SEPTEMBER 2022

DATE: 6 December 2022

1.	Introduction
	This report provides an update on ng2's areas of business operations for Quarter 2 of financial year 2022-2023.
	This report will detail services delivered during the reporting period, in compliance with existing safety protocols and health and safety measures, in addition to Covid-19 pandemic response.
	The health and wellbeing of our employees remains our highest priority. We constantly monitor the development of the situation around Covid-19 and follow applicable Government guidance to contain the spread.
2.	Strategy
	Business Planning and Growth for 2022/23
	ng2 future growth will be aligned to ng homes' stock condition survey and planned investment programme for 2022/23.
	Projects identified for 22/23 include: -
	- Garden and Estate Maintenance
	- Common Close Door Entry Upgrade
	- Void Property Maintenance
	- Metal Fencing – Painting
	- Timber Fencing – Replacement
	- LED Lighting Upgrade
	The landscape maintenance contract continues to be ng2's largest contract for 2022/23 and the focus for this contract remains quality and service delivery.
	Void remedial works continue to be a major part of our day to day works over the year with an average of 464 voids being completed and returned to ng homes per annum.
	We will continue to update the board on the development of any additional contracts and

	business opportunities identified during each reporting period.
	Vanguard Update
	This remains on hold.
3.	Covid-19 Response
	ng2 constantly monitors the development of the Covid-19 situation and implements any
	measures necessary to comply with current guidelines or Group policy.
	ng2 continues to follow the Group policy and guidelines put in place by ng Homes to
	safeguard the health and wellbeing of our employees.
	<u>Sianina in Safelv</u>
	Staff are reminded to sign in / out. All non-office-based staff and visitors must wear a face covering at all times when in the office. The awning remains in place to provide shelter for staff queuing on the main walkway to enter the office. Social distancing
	markers have been removed now that they are no longer required.
	Office Safety
	Contactless hand sanitising stations remain in place throughout the office in addition to the glass screens between the desks.
	Masks and hand sanitiser are available to anyone visiting the offices.
	One Way System – A one-way system remains in place to cut down on traffic to and from the office and to help staff and visitors always maintain social distancing.
	Vehicle Safety – Where possible, a two-person limit remains in effect for all ng2 vehicles. Staff clean and sanitise their own vehicles at the end of each working day.
	Regular Meeting – Regular meetings with staff remind them of their individual responsibilities in addition to the organisation's duty of care as an employer.
	Covid-19 -Outbreak –All precautions necessary to contain Covid outbreak situations continue to be taken in accordance with current guidelines and advice from Human Resources/NHS. A further update will be provided to the board at the next meeting.
	Guidance for Staff – A flowchart has been produced to provide staff with guidance on what their responsibilities are as an employee if they test positive for Coronavirus. The flowchart is included in Appendix 1.

Item



Item 6 (a)

5.	Garden Maintenance
	This contract comprises the provision of a ground maintenance service to the Association's properties for a 5-year period commencing March 2017 and involves all aspects of grounds maintenance including both hard and soft landscaping to private / communal gardens as well as open space areas.
	Garden maintenance operations commenced in March 2022 in line with the new list implemented into the SLA by Ewing Somerville Partnership. A meeting was convened in the reporting period to revisit the SLA with a view to making amendments. A draft SLA is currently underway and will be made available before the commencement of the contract in March 2023.
	The new collation process for cutting timesheets remains in place and "sheets" are now available to view directly within the property file by Housing Association staff. A report to monitor and review outstanding/completed and failed properties is still under development to improve reporting functionality
	New methods for collation of data for valuations (variations etc) are now also in place.
	The team continue to carry out weekly checks on Heras fencing on hire at St Monance
	Street to rectify minor issues and report damage to the Association.
	Compliments received: -
	" Thank you so much, I've just come home and the back court is spotless. Please pass on my thanks to the hit squad. " (Owner in Killearn Street)
	Tenant called in from Carron Street " <i>to thank the guys who cleaned back court area ; they did a great job!"</i>
	"the grass cutting team have been doing a great job in the area". (Tenant in Kippen Street)
	We will provide a further update on this in the Q3 report for 2022.
	See Appendix 1 for photographs of garden maintenance works.
6.	Jet Washing
	We continue to offer jet washing, as a reactive service only, and this greatly improves the
	areas where jet washing takes place.
	See Appendix 1 for photographs of work carried out in the period.

7.	Environmental Hit Squad
	Glasgow City Council (GCC) has now reinstated its bulk waste collection service however
	this is now a chargeable service, where previously 1-2 free uplifts per annum were allowed
	for each household. In Q2 of 2021-2022 an average of 18 tons of bulk per week was
	dumped, compared to 16 tons per week during the same reporting period of this year.
	The Hit Squad remains under pressure due to continued fly-tipping within the area. This has increased their workload significantly, impacting on delivery of the standard service and dictating the need for overtime in the period in order to cope with the increased workload. It is estimated that uplifting fly tipping currently accounts for around 25% of the Hit Squad's duties. Bulk uplifts and fly tipping are being done on a reactive basis via overtime to prevent impact on service delivery. Monitoring measures remain in place and a further update will be provided at the next meeting. Every void property continues to undergo electrostatic spraying in advance of commencement of works, as well as before all post inspections and the return of properties to the Association for letting purposes. This process is labour intensive and has translated to a 2-day delay in commencing works at each void as well as a slight delay in properties being post inspected.
	Daily checks to Heras fencing in Ashfield/Crowhill Street continued in the period and will be carried out until further notice.
	See Appendix 1 for photographs Hit Squad work in the period.
8.	Close Cleaning
	Operatives continue to focus on sanitising main touch points within the common areas such as door handles, controlled entry face plates and banister / grab handles.
	In the absence of daily visits by Housing Officers, the Close Cleaners and Back Court teams provide daily reports to the Association which has reduced the Health & Safety risks associated with Covid, trip hazards and vermin caused by excess rubbish.
	The close cleaning service is running smoothly, with very few complaints.
	Back courts and bin sets are tidied and cleaned by a dedicated team of operatives however the continued reduction of refuse collections means that this continues to be challenging due to the amount of rubbish within the back courts. The Back Court teams continue to complete their usual tasks plus bulk/fly tipping collection as an additional service via overtime to prevent negative impact on the service delivery and quality.
	6-weekly window cleaning cycle continues throughout the closes, offices and retirement complexes on a six-weekly cycle, either manually or with a water fed pole.

	Keppochill New Build
	On-site cleaning has continued, in the interim, on a reactive basis while the SLA is agreed
	and implemented.
	See Appendix 1 for photographs of close cleaning and back court works.
9.	Painting Division
	During Quarter 2 the painting division have been carrying out decoration works within flats
	to be used as decantation properties for the heating works within the Multi Storey Flats. A
	number of quotes have been issued to Factoring Investment for close painting upgrades
	within owned closes
	A further progress report will be provided to the Board at the next meeting
	See Appendix 1 for photographs of painting works.
10.	Electrical Division
	During Quarter 2 the electrician's focus has continued to be reactive lighting repairs.
	We also continue to program fobs for Videx systems on a reactive basis.
	See Appendix 1 for photographs of electrical works.
11.	Joinery Division
	During Quarter 2 the joiners have continued to work through voids.
	237 joinery jobs were received in in the reporting period, compared to 219 in Q1, an
	increase of 8.5%.
	See section 4 for a detailed breakdown of voids completed during the Quarter.
	See Appendix 1 for additional photographs of joinery work and full breakdown of
	key performance indicators.
12.	Carron Balcony Replacement
	The works are now complete and handover of the site to ng homes was completed in the
	reporting period.
	See Appendix 1 for photographs of works.
13.	Multi Storey Flat Investment Project (Heating)
	ng2 continue to provide support to ng homes at the MSF heating project, forcing access and
	changing locks in addition to property clearances and moving furniture where required.
	"This project is running very smoothly thanks to the input of ng2 joiners and Estate
	- · · · · · ·

-					
	clearances in MSF properties to facilitate the Heat Pump and Soil Pipe works current in				
	progress."				
	Investment Team, ng homes.				
	A further update will be provided at the next board meeting				
14.	4. LD1 /LD2 Forced Access				
	ng2 are providing support to ng homes' LD1/LD2 works, forcing access and changing locks				
	where required.				
	A further update will be provided at the next board meeting.				
15.	5. Fencing Programme				
	Fencing works commenced in Q2 on an interim list of 13 properties. Inclement weather				
	and workload capacity has resulted in these works being delayed.				
	A further update will be provided at the next board meeting.				
16.	Multi Storey Flat Investment Project (Bathroom Project)				
	ng homes' MSF Bathroom project is underway and decoration of decant flats was completed				
	in the period. Our operatives are decanting tenants into temporary flats while bathroom				
	works are ongoing, returning their property to their own property when the work is				
	complete. The decant flats are then cleaned in preparation for next tenants.				
	These are essential works involving 4 Estate Service Operatives and 1 Supervisor. Internal				
	recruitment of these posts was completed, and the works commenced in September 2022.				
	A further update will be provided at the next board meeting.				
17.	Vehicles				
	To ensure compliance with Government Covid-19 guidelines, the following measures remain				
	in place for anyone using a ng2 vehicle:				
	- Social distancing must be adhered to where possible				
	- Masks must always be worn when more than one person is in any ng2 vehicle				
	 All vehicles are stocked with sanitising materials and are fully sanitised at the beginning and end of each day 				
	Operatives are reminded, via regular toolbox talks, of their individual responsibilities for their safety and that of their colleagues, our Client (ng homes) and their residents.				
	We continue to hire vehicles from ACL however, this has been much reduced.				
	A further update will be provided at the next board meeting				

Item 6 (a)

18.	Client / Tenant Communication				
	ng2 recognise that client/tenant satisfaction is essential across all services offered to the				
	Association however, due to the pandemic, a temporary hold has been placed on tenant				
	satisfaction surveys. These will be resumed as soon as is practicable. A further update will				
	be provided at the next meeting.				
19.	9. Operational Issues				
	ng2 Overtime				
	During this Quarter the operatives have continued to work overtime however vacancies for				
plumber, joiners and painters have been advertised. All overtime continues					
	approved, in advance, by CEO.				
	Materials supply				
	We continue to experience some delays in materials supply due to transport and customs-				
	related issues. Whilst we can source materials, delivery is often much later than originally				
	expected. We are working hard to ensure continuous supply of parts required to complete				
	repairs. Prices of materials have risen across the trades, with some suppliers now issuing				
	monthly price lists, meaning an increase in repairs costs, poor visibility on costings as well				
	as quotations being issued with shorter expiry dates.				
20.	ng2 in the Community				
	ng2 continue to provide support in aiding ng homes' regeneration projects in the local				
	community by delivering food and furniture.				
	Abandoned furniture in good condition is taken from void properties to our regeneration				
	unit to be cleaned, checked for safety purposes, and donated to local people in need.				
	See Appendix 1 for photographs				
21.	Recommendation				
	Members are asked to note the content and progress highlighted within this report.				



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COVID19 RESPONSE

Office Safety

Social Distancing and other Covid19 safety measures remain in place within, and around, the office to ensure the continued safety of our workforce





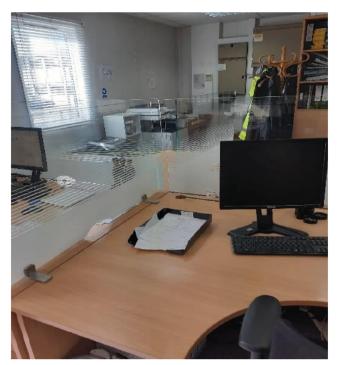
The one-way system has made the required social distancing measures achievable.





Visual reminders for staff, and safety information for visitors remain in prominent positions within the office.





The main floor in the office has been cleaned to remove staining caused by weather conditions and safety markers have been completely refreshed/reinstated.



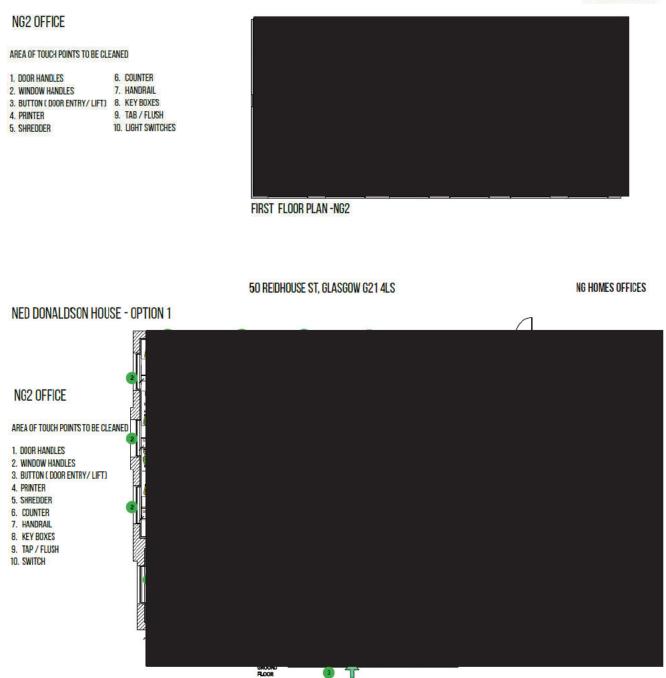
Hand sanitiser, cleaning wipes and PPE are available at safety stations placed around the office and personal PPE kits are topped up by staff regularly to maintain their own workstation.

Office Cleaning

The office cleaners continue to clean offices in accordance with the Covid19-specific specification, focusing on all common touchpoints within the office, as seen below.

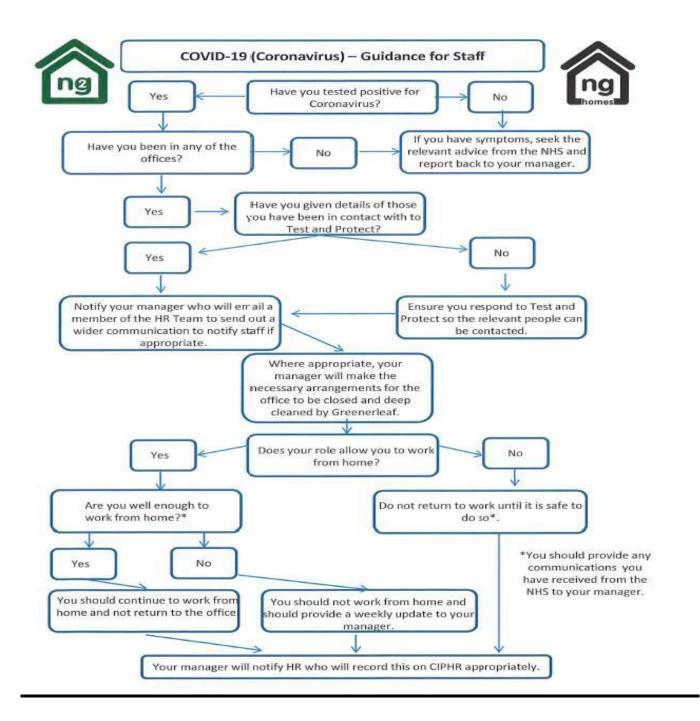
NG2 - 350 DARNICK STREET, GLASGOW G21 4AA

NG HOMES OFFICES



Guidance for Staff

A flow chart has been produced which documents and clarifies responsibilities and procedures for staff who have undergone Coronavirus testing.



HIT SQUAD

The hit squad continue to disinfect offices and void properties using electrostatic spray guns and dedicated virucidal and bacterial disinfectant.



Void properties are fully cleared and disinfected in advance of tradesmen entering properties to commence works. A second clean is completed upon close of works and before post inspection stage to ensure infection control during the handback stage.

Voids

All void properties require to be cleared of furniture and personal belongings by the Environmental Hit Squad before Covid19 cleaning can commence.

Voids continue to undergo Covid19-cleans in advance of any works commencing to maintain the safety of our tradesmen.



Before and after clearance



Before



After



After





After



Hit Squad Service

The Environmental Hit Squad continue to deliver reactive services as instructed by the Association. Housing Officers and Managers add required works to the list and the work is allocated to the teams.



Hypodermic syringes pose a health and safety risk and must be removed immediately and disposed of using specialist receptacles.



Removal of offensive graffiti throughout close

Daily checks continue on condition of hired Heras Fencing at Crowhill / Ashfield Street







Bulk Uplift Service / Fly Tipping

Glasgow City Council has reinstated their bulk uplift service however they now charge for every uplift and this has resulted in an increase in fly tipping around the estate, despite the presence of signage.



Fly tipping (before and after)

GARDEN MAINTENANCE

The contracted maintenance commenced in April 2022.

Back Court Tidy Up



Before and after back court tidy up



Garden Maintenance



Litter Pick / Deweeding / Shrub Beds

Operatives maintain the garden areas including spraying weeds, shrub-bed maintenance and litter picking



Open spaces are deweeded to maintain the area





Grass Cutting



Open Spaces



Heras Fencing Checks



Operatives perform weekly checks on Heras Fencing hired by the Association, at St Monance Street, rectifying minor positioning issues and reporting damage.



CLOSE CLEANING

Close cleaning staff continue to follow the Covid-specific cleaning specification. This highlighted the need to clean and sanitise the main touch points within communal areas of multiple dwelling units such as controlled entry control panels, handrails, door handles etc

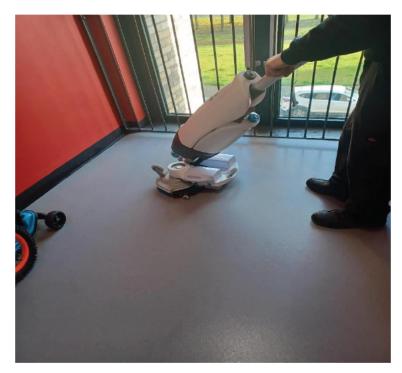


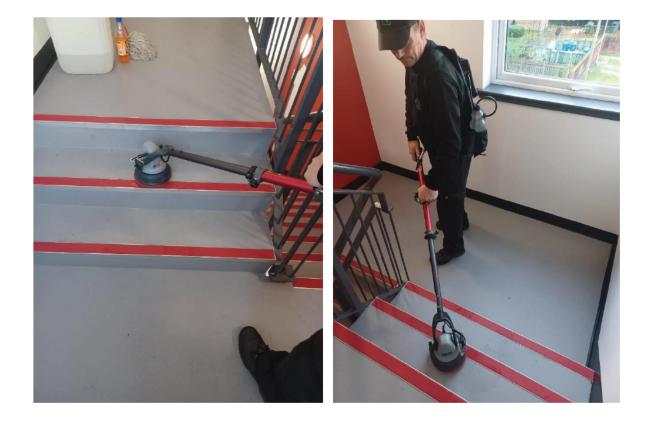
Operatives thoroughly clean handrails with virucidal disinfectant



Common touch points are disinfected in every close

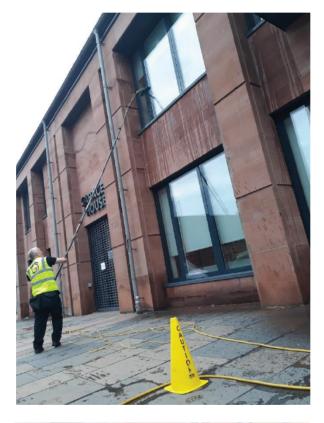
Close cleaning is now taking place regularly at the newly built Keppochhill development, using newly acquired floor scrubbing and buffing machines.





Window Cleaning

Window cleaning in closes is now taking place on a 6-weekly cycle









TRADES

Joinery



Dividing fence replaced



Painting

Painters have mainly been carrying out reactive works.

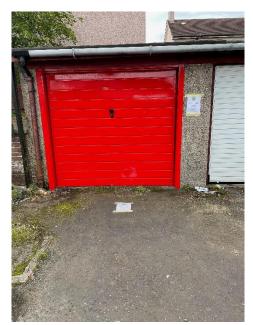
Before and after front door painted at a void property





Before and after faciing and door repair/decoration





Electrical



Before and after lighting repairs within the multi-storey flats



CARRON ESTATE BALCONY REPLACEMENT

The works have been completed and site handed back to ng homes



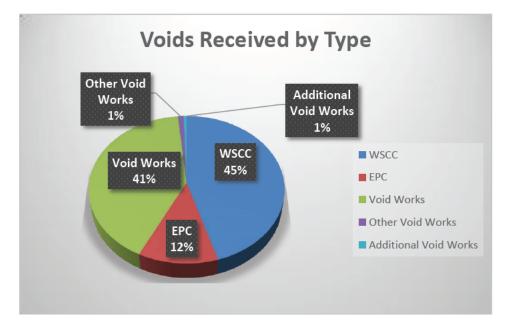


KEY PERFORMANCE INDICATORS

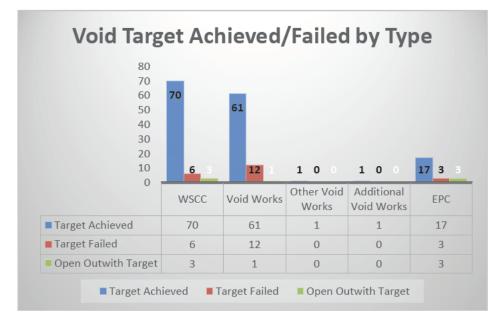
KPIs have been impacted by the implementation of labour-intensive safety measures

Voids

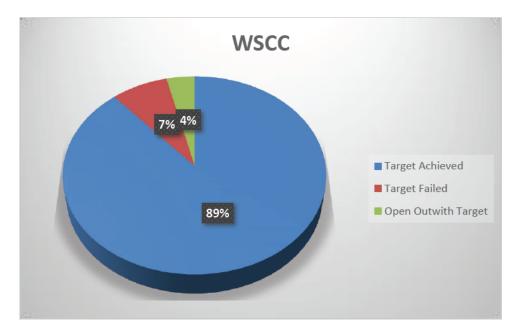
Breakdown of voids by type



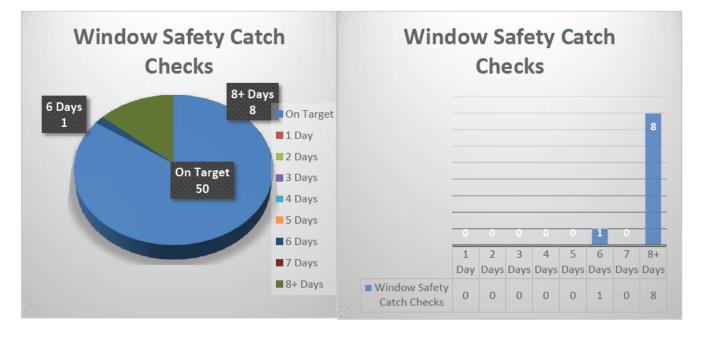
Breakdown of Target Failure/Success by type



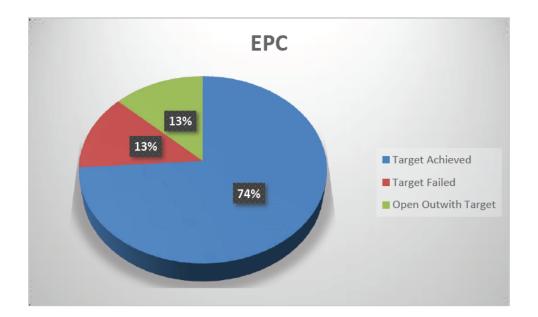
Performance Against Target by Category

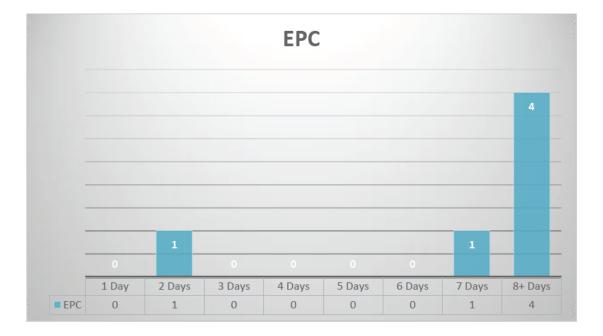


9 window safety catch checks ran over target due to failure of the initial safety check.

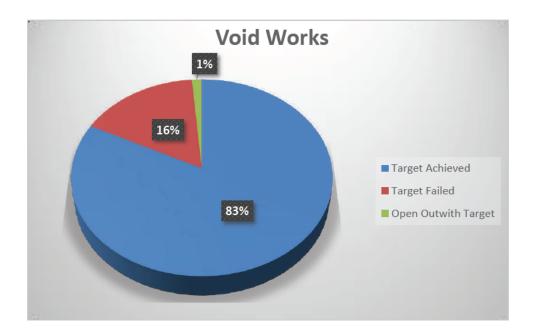


6 energy performance certificates were issued past target



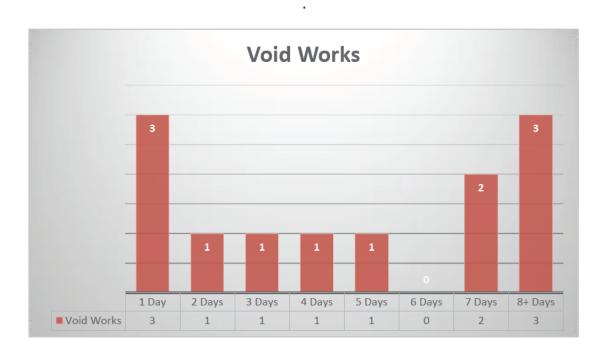


64



12 void properties were carried forward from Q1, which

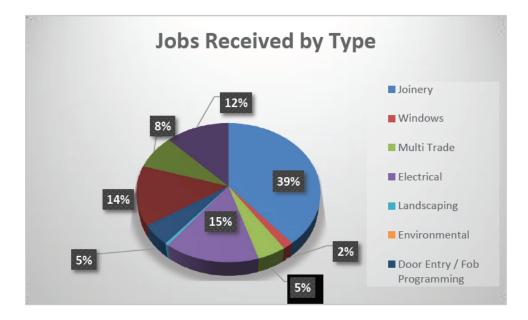
in conjunction with the new, labour-intensive safety measures, has directly impacted the achievability of the 6-day target.



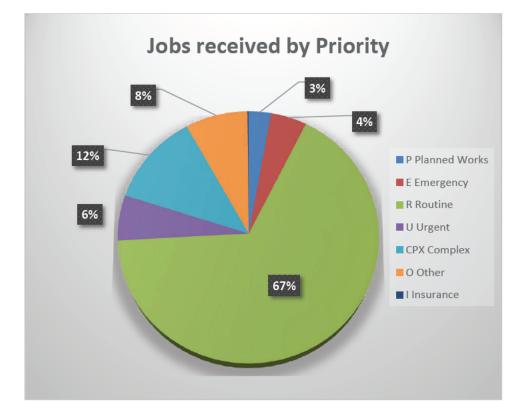
The majority of voids which were returned outwith the 6-day target, (16%) were returned within 7 days of the target date despite the challenges.

Day to Day Repairs

Breakdown of Day-to-Day Repairs by type



Breakdown of Day-to-Day Repairs by priority

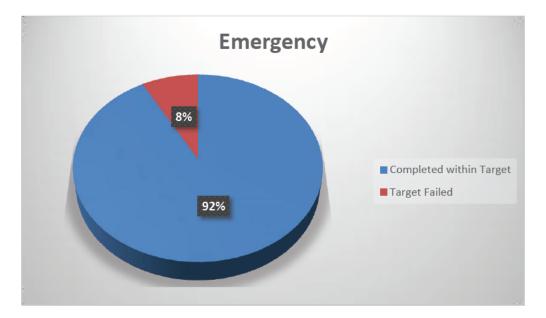


Day to Day Repairs Performance Against Target by Category

Day to Day Repairs Target Success / Failure Completed within Target Target Failed Target Achieved (%) Planned Works 3 10 19% 23 2 88% Emergency Routine 234 114 62% Urgent 20 11 61% Complex 52 11 76% Cyclical 10 0 22% Other 39 2 53% Insurance 1 0 1%

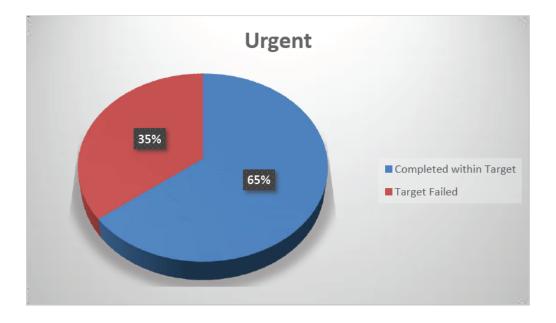
Day to day repairs have achieved an average of 72% success rate against targets.

Emergency repairs are required to be complete within 4 hours

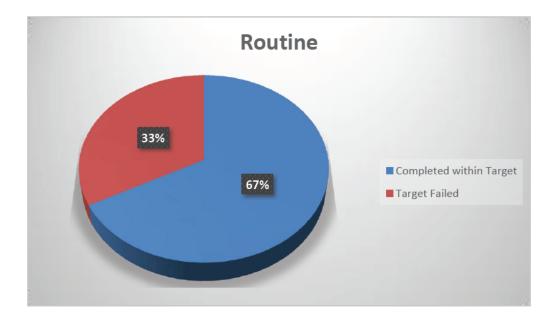


If materials are required this can affect achievement of this target.

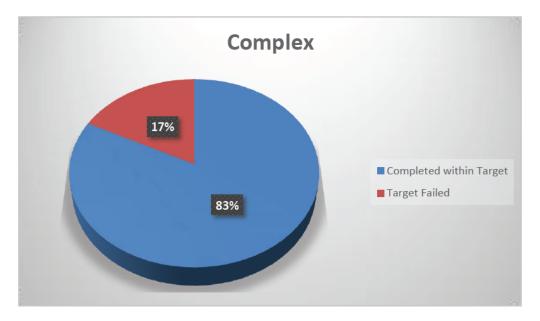
Urgent job lines have a 3 day target



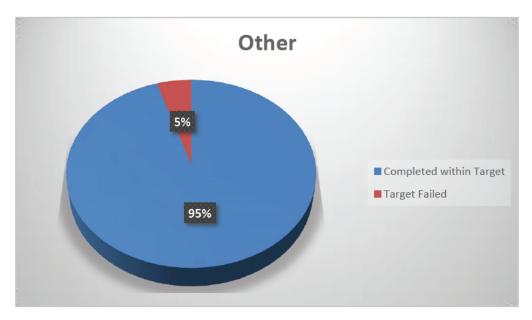
Routine work orders have a 5 day target



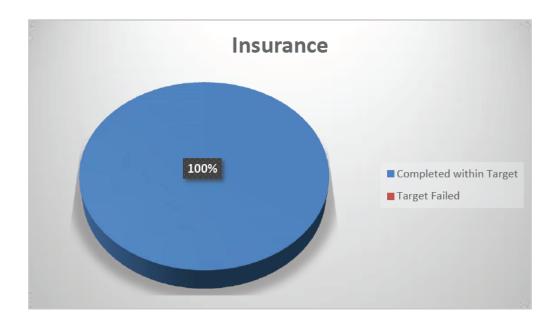
Complex repairs carry a longer target period of 6-8 weeks



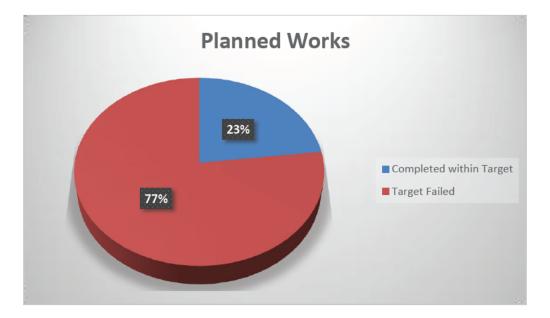
"Other" repairs generally include jobs for materials supply and other miscellaneous work



Insurance works include jobs where fire or other damage has occurred.

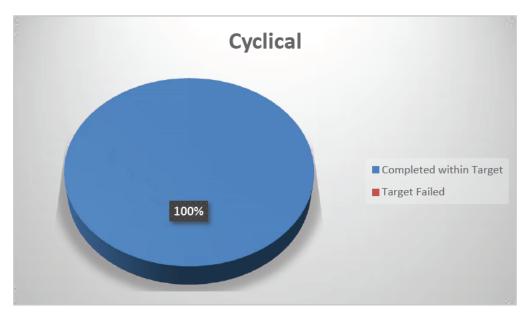


Planned works include door entry upgrades and decoration of decant flats



Many targets were unachievable as works were delayed by the Association.

Cyclical works mainly consist of the current tenanted EPC programme and new build cleaning



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Board Meeting For Noting

To: Board From: **HR Officer**

SUBJECT: STAFFING REPORT (NG2)

DATE: 6 DECEMBER 2022

1.	Introduction		
			r 2022, covering staffing matters and development, recruitment and
2.	Staffing Report		
	Number of Staff As at 30 September 2022, 79 sta	aff were employed by ng2 Ltd	l.
	Attendance and Absence During this reporting period, 70 staff had perfect attendance (78% of the workforce). As well as this, 13 staff members qualified to receive their two day `no sickness reward'.		
	The overall staff sickness absence percentage was just over the 3% target and for this reporting period was 3.24%. The breakdown of the total number of working days available against days lost through sickness is detailed below:		
	Total number of work days available	Number of days lost through sickness	Sickness Absence %
	5,082	164.75	3.24
	The 164.75 days lost is broken of days or more) as follows:	lown into short term (a maxir	num of 19 days) and long term (20



	Short Term	Long Term
Days Lost		
Number of employees		
Percentage		

The organisation will continue to manage staff attendance in a supportive manner in line with good practice and the organisation's policies and procedure. Staff who are categorised as 'long term sick' have been supported as per the ng2 Ltd Attendance and Absence Management policy and have been in regular communication with their line manager and with meetings involving HR.

Absences due to COVID-19

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During the reporting period, the organisation's procedure regarding COVID-19 related absences changed. This change meant that COVID-19 related absences would be recorded as sickness absences, in line with the ng2 Ltd Attendance and Absence Management policy. Government guidelines continue to be followed alongside this.

Learning and Development (L&D)

During the period covered by this report a total of 41 ng2 staff benefitted from 182.5 hours of formal training and development as detailed in the table below. The direct cost of this training equates to £5,078.67.

Item 6(b)

Course Title	Number	Number of	Direct cost of
	of staff	staff hours	Training (£)
	attending	I IIIIII	
Attendance Management	1	0.5	0
Basic/Intermediate Microsoft	2	14	194.67
Cyber Security	15	15	0
Domestic Energy Assessor	3	84	3,348
Recruitment and Selection	1	1	0
Systems Demonstration 1	5	5	0
Systems Demonstration 2	5	5	0
Tiger Prism	1	2	0
Working Safely	8	56	1,536
Total	41	182.5	5,078.67

Recruitment and Leavers

During the reporting period, ten vacancies were advertised. Details of the vacancies are as follows:

Job Title	Contract	Start	Contract	Internal or	Post Filled?
		Date	End	External	
			Date		
Estate Services Operative (x6)	Fixed term	Various	14/10/22	External	Yes
Estate Services Operative (x14)	Permanent	Various	N/A	Internal	Yes
Plumber	Fixed term	19/09/22	16/12/22	External	Yes
Painter	Fixed term	08/08/22	04/08/23	External	Yes
MSF Estate Services Supervisor	Fixed term	22/08/22	21/08/23	Internal	Yes
Customer Services Officer (x4)	Fixed term	Various	04/09/23	External	Yes
Concierge	Fixed term	N/A	N/A	Internal then External	No
Joiner	Fixed term	N/A	N/A	External	No
Retirement Housing Officer	Fixed term (maternity cover)	N/A	N/A	External	No
Cleaner	Permanent	N/A	N/A	Internal	Yes

	During the reporting period, 13 staff left the organisation.
	. These staff members are seasonal workers and often they leave without
	providing notice, as has happened this year. Due to not receiving any notice we have been
	unable schedule exit interviews.
	Company Health Plan – Simplyhealth
	Simplyhealth have provided a report for the period 1 April to 20 June 2022. As a reminder, these
	reports are supplied from Simplyhealth a quarter behind.
	The attached report shows that staff are claiming for a wide range of benefits however as with
	previous reports optical and dental categories make up the highest percentage of claims.
3.	Recommendation
	Members are asked to note the contents of this report.

Item 6(b)



Board Meeting For Noting

To: Board From: Concierge & P

Concierge & Property Manager

SUBJECT: PERFORMANCE ASSESSMENT

DATE: 6 December 2022

1.	Introduction
	This report refers to the assessment procedure that was carried out for a management who moved from a temporary contract of employment to a permanent contract. The completed assessment is attached for information.
2.	Risks and Mitigation
	The retention of staff is a key issue for ng2 Ltd and in the past few years ng2 has seen an
	increase in turnover in roles such as Concierge. The risk with a temporary contract is that the
	staff member faces uncertainty with regards to job security and therefore may move on to
	another employer.
3.	Process
4.	Recommendation
	Members are asked to note the contents of this report.



Board Meeting For Noting

To:BoardFrom:Senior Operations Supervisor

SUBJECT: PERFORMANCE ASSESSMENT

DATE: 6 December 2022

1.	Introduction
	This report refers to the assessment procedure that was carried out for two management , who have both moved from a temporary contract of employment to a permanent contract. The completed assessments are attached for information.
2.	Risks and Mitigation
	The retention of staff is a key issue for ng2 Ltd and in the past few years ng2 has seen an increase in turnover in Trades roles. The risk with a temporary contract is that the staff member faces uncertainty with regards to job security and therefore may move on to another employer. The assessment procedure allows us to mitigate this risk by assessing the staff member's performance without the need to go through a full recruitment exercise.
3.	Process
4.	Recommendation
	Members are asked to note the contents of this report.



Board Meeting For Noting

Item 6(d)

To:ng2 BoardFrom:David McIntyre

SUBJ	IECT: HEALTH AND SAFETY DATE: 6 December 2022
1.	Introduction
	The purpose of this report is to provide the Board with an update on the ng2 health and safety work plan for the period covering July 2022 - September 2022 and also our response to the Covid-19 Pandemic.
	 Health & Safety Health and Safety is our highest priority, and we have robust policies and processes in place covering ng2's entire operation where there is a potential risk to employees, contractors, the public or others. Our policies, risk assessments and working safely practises ensure a safe working environment for office-based, trades/non-trade employees/tasks in addition to contractors for whom we must ensure a safe working practice. Health and safety is reviewed on an ongoing basis and issues identified are addressed immediately.
2.	Actions Taken
	In Line with the Government guidelines on social distancing due to the Covid-19 pandemic, the following measures have been implemented across all areas of ng2 to ensure staff could safely return to work:
	 Members of staff returning to work after being furloughed receive a return-to-work induction to inform them of any new measures implemented during their absence. All office cleaners have been fully appraised, via induction, of the new cleaning
	regime which focuses on commonly touched areas.
	- All staff have received fobs for clocking in/out therefore eliminating the need to use the fingerprint contact point.
	- The office receives an electrostatic spray every Saturday Morning.
	- All ng2 vehicles are fully sanitised at the end of each day.
	- Contactless hand sanitising stations have been installed in all ng2 offices.
	- Desks which would not allow for a 2-metre distance between staff have either been

moved or taped off.

- Glass screens have been installed between all desks.
- Non walking zones have been set up and clearly marked throughout the offices to ensure there is always a 2-meter distance between staff.
- A new procedure has been put in place for anyone visiting any of the offices, to ensure the safety of all ng staff. Masks must be worn by anyone visiting and by staff when they are moving around the common areas of the offices. Masks and hand sanitiser are available to anyone visiting the offices
- A one-way system has been set up outside the offices with 2-metre markings to maintain social distancing while staff queue outside to enter 1 at a time.
- All common touch points in the office will be cleaned continuously throughout the day when staff are moving around the office.
- A canopy has been erected outside to shield staff from adverse weather while they are waiting to sign in/out.
- After consulting without Health and Safety advisor our risk register has been updated to cover Pandemics.

Incidents, Accidents and Near Misses

During the reporting period there were no reportable incidents.

Location /	Nature of Incident,	Action	HSE
Date	Accident or Near Miss		Report
			Required

3.	Matters Arising
4.	Recommendation
	Members are asked to note the contents of this report.

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