

## **Board Meeting Minutes**

Meeting:	Board Meeting	Location:	The Ron	Davey	Enterprise

Centre / Microsoft Teams

**Date:** 26 November 2024 **Time:** 5.00pm

**Attendees:** C Rossine (Chair) G Satti

J MacLeod S Fernandez

J Berrington J Sony (virtual)

A Gow J Thorburn (virtual)

F Malcolm J Fernie (virtual)

**Apologies:** A Strekhaliuk, J Kennedy

(Assistant Director of Regulation, Scottish Housing

Regulator)

In Attendance: J Devine (CEO), B Hartness (DCEO) BH, L Cooper (DHS) LC,

T Sweeney (DCS) TS, Angela Bell (DDPS) AB

From the Scottish Housing Regulator:

(Regulation Manager) and (Regulation

Analyst)

Minute Taker: C Murray (PA)

	Agenda	Action	Date
1.	Apologies		
	As above.		
2.	Declaration of Interest and Attendance		
	As above.		
3.	Minutes of the Previous Meetings		
a.	Board Meeting on 3 October 2024		
	Board AGREED the minutes were an accurate record of the meeting.		

	Proposed J Berrington Seconded J Macleod	
	i) Matters Arising	
	None.	
4.	Governance and Improvement Plan	
	Chair referred to items 4(a) and 4(b). Chair commented that there	
	have been two Board Working Group Meetings since the last Board	
	meeting on 3 October 2024 and therefore there are two monthly	
	submissions included with these papers.	
a.	October Submission	
	Members NOTED the submission.	
b.	November Submission	
	Chair highlighted key points from the most recent Board Working Group meeting held on 21 November:	
	<ul> <li>The Board Working Group approved the monthly operational performance summary of compliance and the updated Governance and Improvement Plan to be sent to the SHR and to be shared with all Board members. This was completed on Friday 22 November.</li> <li>As detailed in the Governance and Improvement Plan at points 1 &amp; 2 i.e. the in-depth reviews of Tenant and Resident Health and Safety Arrangements being undertaken by, and the independent review of the Association's governance arrangement being carried out by, the Board Working Group approved the following:         <ul> <li>the main internal contacts for the consultants</li> <li>start date for the reviews</li> <li>timeline for completion</li> <li>priority areas to be covered first</li> <li>the review period</li> </ul> </li> <li>Members NOTED the submission.</li> </ul>	

c.	Minutes of the Board Working Group meetings	
	Members NOTED the Minutes of the Board Working Group Meetings of	
	19 September 2024 and 17 October 2024.	
	19 September 2024 and 17 October 2024.	
5.	For Approval	
a.	Management Accounts to 30 September 2024	
	BH presented the report. Members discussed the reasons for the	
	difference between the projected surplus vs the actual surplus for the	
	period. Members noted that the Audit Committee has requested more	
	information on variances going forward.	
	Members discussed progress of letting empty units to maximise	
	income as well as progress on off-setting council tax as an efficiency.	
	Members APPROVED the Management Accounts for the period to 30	
	September 2024	
	Proposed G Satti Seconded J Berrington	
b.i	Rent Increase 2025/26	
	BH presented the report.	
	Member commented that he had submitted questions in advance of	
	the meeting and was satisfied that they had been answered during	
	BH's presentation of the report.	
	Members discussed the pressures on the Association and tenants, and	
	the importance to be mindful of each. Members and officers agreed,	
	where possible, they will try to make efficiencies to keep rents as low	
	as possible and will always look for opportunities to maximise income	
	through other means. Member commented that the Association must	
	also be mindful of the impact of making efficiencies has on service	
	delivery.	
	CEO commented that growing the subsidiant should be considered as	
	CEO commented that growing the subsidiary should be considered as	
	it would result in a substantial 20% saving in relation to labour.	
	The turnaround of voids is delayed greatly due to the response time	
	of utility companies. This has been a common issue across the sector	
	or denicy companies. This has been a common issue across the sector	

	and SFHA have requested case studies and examples to discuss with	
	Ofgem.	
	Marshaus ACREED North Classon Housing Association/s worth and	
	Members AGREED North Glasgow Housing Association's rent and	
	service charges consultation options for 2025/26 as 4%, 4.5% and	
	5%.	
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	Proposed J Berrington Seconded F Malcolm	
b.ii	Rent increase Consultation Plan	
	LC presented the report detailing the plan and timescale of the rent	
	consultation through a plethora of communication means that will	
	hopefully provide an option that will suit every tenant and give	
	everyone a chance to have their say. LC stressed that staff will	
	proactively contact tenants to maximise the number of responses.	
	prodectively contact tending to maximise the number of responses.	
	Members AGREED the consultation plan for the rent and service	
	charge increase for 2025/26.	
	Proposed J MacLeod Seconded G Satti	
C.	Code of Conduct for Board Members	
	TS presented the report detailing the changes to the revised Code of	
	Conduct which was reviewed in line with the SFHA's recently updated	
	Model Code of Conduct.	
	Model Code of Conduct.	
	Members discussed the changes. TS highlighted the protocol process	
	for managing an alleged/suspected breach of the Code of Conduct,	
	contained within appendix 2, Protocol for Managing an	
	Alleged/Suspected Breach of the Code of Conduct which is more	
	detailed than the previous version of the protocol.	
	Members APPROVED the revised Code of Conduct for Board Members	
	including the Protocol for Managing an Alleged/Suspected Breach of	
	the Code of Conduct (Appendix 2).	
	Proposed J Berrington Seconded F Malcolm	

d.	Health and Safety Policy		
	AB presented the report on behalf of the Health and Safety Manager.		
	There was a lengthy discussion around the lack of information within		
	the covering report such as how the policy fits with current processes;		
	the difference between what the Association has been doing vs what		
	changes, if any, would be implemented; and if staff training was		
	required.		
	AB confirmed that this policy is bespoke to ng homes rather than the		
	generic one contained in the EVH landlord's manual and that it was		
	prepared by our new Health and Safety Manager who is well qualified		
	in all areas of health and safety. The policy reflects all the		
	requirements of the H&S at Work Act 1974 and has been written in a way that is more easily understood and aligns job roles and related		
	responsibilities with ng homes' structure.		
	responsibilities with hig homes structure.	,	
	AB confirmed that staff training had been arranged and would be		
	delivered to members of the Directorate the following Monday and		
	thereafter rolled out to other staff and the Board.		
	Members agreed the policy was welcome, particularly as it clarifies		
	roles and responsibilities across all aspects of health and safety within		
	ng homes and is an additional positive step in the Association's aim of		
	continuous improvement.		
	Members APPROVED the Health and Safety Policy		
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	Proposed J Berrington Seconded G Satti		
	Member, A Gow, agreed with the policy but his dissent regarding the		
	lack of information within the covering report was noted.		
e.	Lift Maintenance Tender Approval		
	AB presented the report. AB pointed out the introduction of IT		
	requirements within the procurement process to coincide with the		
	Association's approach to continuous improvement.		

	Member asked if the contractor would be carrying out all tasks during working hours.
	AB clarified that the maintenance and servicing of the Association's lifts would be done during working hours, however some emergency repairs may be done outside of working hours. AB went on to say that insurance inspections of lifts will always take place during working hours.
	Members APPROVED the appointment of Jackson Lift Services Ltd to the Lift Servicing and Maintenance Measured Term Contract.
	Proposed J MacLeod Seconded G Satti
f.	Housing Management and Finance System Tender Approval
	BH presented the report explaining the procurement process for a supplier for software services for housing management and finance.
	Members discussed the implementation timescale, were satisfied with the procurement process and outcome of the scoring and therefore
	APPROVED the appointment of Designer Software as the software services for housing management and finance.
	Proposed J Berrington Seconded J Thorburn
g.	Association Membership Applications
	TS presented the report and advised that the four applications have followed due process.  Members APPROVED the membership applications.
	Proposed J MacLeod Seconded G Satti
6.	For Ratification
a.	Payment and Benefits #171
	Members RATIFIED Payments and Benefits case #171
	Proposed F Malcom Seconded G Satti

## 7. **Chief Executive's Update** CEO referred to three events he has attended since the last Board meeting: SFHA Finance conference; SHR systemic meeting; and SFHA CEO Forum. CEO commented that the key headlines at all three events were: affordability for tenants; financial management/risk; and net zero. CEO said it is clear that the priorities and challenges for ng homes are the same for others across the sector. CEO commented that these topics were also mentioned in the speech delivered by SHR Director of Regulation at the recent SFHA Finance Conference which is included within the Governance Update at item 10(a). CEO referred to item 10(b) and commented that although there were no notifiable events to report, the Association has received a complaint that was sent to the Regulator regarding damp and mould. LC has been discussing the timeline of events with the Regulator and will continue to keep the Regulator updated on progress. CEO drew Members attention to item 10(i) that included the Association's response to GWSF regarding the proposed changes to the ARC indicators. The detail was discussed within the teams, particularly on how the changes would directly affect processes and the challenges that staff are faced with operationally. CEO referred to the earlier discussion on the management accounts about the work on St Monance Street being delayed. This was partly due to ongoing discussions with Glasgow City Council (GCC) regarding support for owners and was pleased to advise that the Association has received confirmation, in writing, that owners will receive grant assistance towards their share of the costs. CEO commented that the Association are very grateful to GCC for providing that support and confirmed that the work started today. CEO advised that GCC has confirmed an offer of grant of £111k from the Affordable Housing Supply Programme which is very welcome given that GCC have also had to manage a reduced budget.

CEO went on to say that Officers are working with GCC on funding that will bring an additional six properties back into ng homes' portfolio of lettable stock. Once complete, the only units not within the ng homes letting pool would be the 25 tenemental units on Stonyhurst Street which would require extensive work, but feasibility studies are being discussed with GCC. Members were aware that Springburn Dental Practice have been working with GCC planning department regarding moving into the commercial unit on Millarbank Street and although there have been challenges, the CEO was pleased to say the planning certificate was issued this month. A larger premises means the practice are able to recruit more staff and therefore will be taking on more NHS patients, which is a welcome benefit to the area. CEO commented that LC and her team continue to work closely with social work to drive forward the homeless agenda. CEO summarised a lot of the discussion from the meeting particularly around the challenges being faced by Housing Associations. CEO said that ng homes will continue to look for efficiencies where possible, continue the focus on health, safety and compliance and commented on the support and partnerships the Association are grateful to have in order to continue with the positive work being done. 8. Chairs' Remarks Chair updated Members on events she has attended since the last meeting. 9. **Delegates Feedback** Member commented that EVH are expected to start the annual pay negotiations with Unite this week. 10. For Noting a. Governance Update Members NOTED the report providing an update on governance related matters from 17 September to 15 November 2024. b. Notifiable Events

	Members NOTED the report advising of no notifiable events having	
	been reported to the Scottish Housing Regulator since the last	
	meeting.	
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C.	KPI Performance YTD (Q1-2)	
	Members NOTED the Key Performance Indicators for 1 April – 30	
	September 2024.	
d.	Complaints and Compliments (Q2)	
	Members NOTED the report providing an update on complaints and	
	compliments received for the 3-month period 1 July to 30 September	
	2024.	
e.	Communications Update (Q2)	
	Members NOTED the report providing an update on communications	
	and media information from 2 July to 30 September 2024.	
f.	Declaration of Interest Update	
	Members NOTED the report providing an update on the current	
	declaration of interests of ng homes Board Members and the ng homes	
	group staff.	
g.	Freedom of Information (Q1 & Q2)	
	Members NOTED the report providing an update on the FOISA, EISR	
	and SARs received between 1 April – 30 September 2024.	
h.	Gifts, Hospitality and Donations Report (Q1 & Q2)	
	Members NOTED the report providing an update on the gifts,	
	hospitality and donations given and received by the ng homes group	
	for the period 1 April – 30 September 2024.	
i.	Response to GWSF regarding SHR's proposed changes to the ARC	
	Indicators	
	Members NOTED the report detailing the response submitted to GWSF	
	regarding the SHR's consultation on the proposed changes to the ARC	
	indicators.	
11.	Minutes of Committees and Subsidiaries	
a.	HR Committee Meeting on 4 November 2024	
	Noted.	
12.	АОСВ	
	The discussion on developing a Board newsletter was deferred to a	
	future meeting.	
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13.	Date of next meeting – Tuesday 6 February 2025	
13.	Meeting ended at 18:57	

