Item 3(a)



## **Board Meeting Minutes**

Meeting: Board Meeting Location: Saracen House / Microsoft

Teams

**Date:** 26 July 2022 **Time:** 4.30pm

Attendees: J Thorburn (Chair) M Grimley (Co-optee)

C Rossine F Malcolm (Co-optee)

J Berrington

I Cross

M Thomson

G Satti - virtual
P Nelson - virtual
J MacLeod - virtual

**Apologies:** A Gow, J Kennedy, J Fernie

L Cooper (DHS)

In Attendance: J Devine (CEO), B Hartness (DCEO) BH, T Sweeney TS (DCS), A Bell (DDPS)

AB, G McDowall (PMIP) GM

Scott Gillon, Wylie & Bisset (Auditor) - left after item 4(d)

Minute Taker: C Murray CM (PA)

	Agenda	Action	Date
1.	Apologies		
	As above		
2.	Declaration of Interest and Attendance		
	As Above.		
	Chair informed the Board of the resignation of Mary Lam. Chair has		
	passed on his thanks to Mary on behalf of the Board for her time and commitment.		

	Chair declared an interest in item 4(f) C Deceire Chaired this item
	Chair declared an interest in item 4(f). C Rossine Chaired this item.
3.	Minutes
а.	Minutes of Board Meeting on 24 May 2022
	Board AGREED the minutes were an accurate record of the meeting.
	Proposed M Thomson Seconded I Cross
	NB: since the meeting it was identified that the detail stated in paragraph 3 under item 5(j) `LCITP Contract Variation' was incorrect and the statement has now been amended to include to reflect the accurate position as follows:
	"Member asked if there were lessons to be learned going forward such as more investigation being required prior to starting works.  GMcD advised that 482 properties already had work done before the asbestos debris was discovered. GMcD further advised that asbestos refurbishment surveys had been carried out prior to the works commencing on site."
	i) Matters Arising None.
b.	Minutes of the Area Committee Meeting on 26 May 2022
	Noted.
c.	Minutes of the ng Property Board Meeting on 1 June 2022
	Noted.
d.	Minutes of the ng2 Board Meeting on 7 June 2022
	Noted.
e.	Minutes of the Audit Sub-Committee Meeting on 16 June 2022
	Noted.
4.	For Approval
a.	Review of Statutory Accounts
	BH presented the Statutory accounts for 2021/22.

	These accounts are reviewed by the Audit Sub-Committee prior to	
	being presented to the Board. As Chair of the Audit Sub-Committee JB	
	thanked BH for the clarity of the reporting. Members discussed that	
	the accounts were in agreement with previous expectations and that	
	there were no surprises. CEO thanked ng2 Board Members for	
	agreeing to donate a significant sum as gift aid to the Association.	
	Members considered and:	
	- APPROVED the annual financial statements for NGHA for the year	
	to 31 March 2022.	
	- AGREED the remitting the statutory accounts of NG2, NGPS and	
	DSGL back to the boards of those companies with approval to sign.	
	- AGREED the recommendation to the AGM that Wylie & Bisset is re-	
	appointed as external auditors subject to a tender exercise that will	
	be carried out between here and March 2023.	
	Proposed J Berrington Seconded P Nelson	
b.	Audit Findings Report and Letters of Representation	
	(Wylie & Bisset) presented the Annual Report on the	
	External Audit for the year ended 31 March 2022.	
	Members in detail what each section of the report meant and the	
	comments within each section.	
	commented that the whole process went very smoothly and	
	advised of a clean bill of health and unmodified opinion that there are	
	no recommendations. went on to say it is very encouraging and	
	very rare to see within the sector and demonstrates the controls	
	within ng homes are working effectively.	
	Members APPROVED the audit findings report as produced by the	
	external auditors and recommended signing of the letters of	
	representation.	
	Proposed C Rossine Seconded J Berrington	
c.	FCA Return 2022	

	BH presented the return which must be submitted annually to the	
	Financial Conduct Authority (FCA). Members APPROVED the	
	submission of the annual return to FCA.	
	Proposed M Grimley Seconded G Satti	
d.	OSCR Return 2022	
	BH presented the return which must be submitted to the Office of the	
	Scottish Charity Regulator (OSCR) annually. Members APPROVED the	
	submission of the annual return to OSCR.	
	Proposed J Berrington Seconded G Satti	
e.	Strategic Risk Register	
	BH presented the strategic risk register to Members and explained the	
	importance and seriousness of it. The Audit Sub-Committee reviewed	
	the register on 16 June and have not recommended anything for	
	regrading and invited Board Members to review.	
	Members discussed elements of the register and no changes were	
	proposed. Members APPROVED the Strategic Risk Register.	
	Proposed I Cross Seconded J Berrington	
	Member asked if there was any quantification behind the numbers i.e.	
	what is the difference between a 4 and a 5. BH advised of the Risk	
	Management Strategy document that was approved in 2021 that	
	includes a matrix with colour-coding to assist clear identification of	
	higher risks.	
f.	Scotcash and TPAS	
	Chair declared an interest. CR Chaired this item.	
	BH presented the report explaining the historical relationship with	
	Scotcash and TPAS and explained the reasons why the Association	
	should no longer support either organisation. The monies saved would	
	go towards support for frontline staff and resources.	
	Members AGREED to discontinue support for Scotcash	

	TPAS tenancy support service.
	Proposed F Malcolm Seconded J Berrington
g.	Independent Board Members
	FM and MG left the room while TS advised that all four co-opted
	Members will be required to retire at the AGM as stated in Rule 40.3.
	Members discussed and AGREED that all four current co-opted Board
	members to be nominated to the Association's members for election
	as Independent Board members at the Association's 2022 Annual
	General Meeting, as detailed in this report.
	Those Members are:
	Jim Kennedy     Mainead Grinday
	Mairead Grimley  Frank Malaaka
	Frank Malcolm  Jacobs Francis
	Jacqueline Fernie
	Proposed C Rossine Seconded J Berrington
h.	ng homes Board Member and Office Bearer Role Descriptions
	TS presented the Board role descriptions that have been produced in
	line with the SFHA's Model Role Descriptions for Board members and
	Office Bearers. Members APPROVED the adoption of the Board
	Member and Office Bearer Role Descriptions and the Board member
	Person Specification.
	Proposed M Grimley Seconded P Nelson
i.	Board Training Plan 2022/23
	TS presented the report detailing the Board Training Plan for 2022/23.
	Members considered and APPROVED the adoption of the Board
	Training Plan 2022/23.
	Proposed F Malcom Seconded J Berrington
j.	Asset Management Strategy Development Proposal
	AB presented the report explaining the proposal to appoint M-Four
	Consultants to create a new comprehensive Asset Management
	Strategy.

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	CEO reminded Members of the discussions around this at the Board		
	Strategy Day and stressed the importance of this document and this		
	piece of work for the Association over the next 12 months. CEO		
	pointed out that he will also be requesting a separate Tenemental		
	Strategy for our Pre 1900 Victorian tenements stock.		
	Members APPROVED the appointment of M-Four Consultants in the		
	sum of £41,396. 00 plus VAT amounting to £49,675.20 to develop a		
	new, more comprehensive Asset Management Strategy.		
	Proposed J Berrington Seconded C Rossine		
k.	MSF Phase 2 – Carron Estate Contract Estate Contract Variation for		
K.	Delay Notice 5		
	GM presented the report explaining a project variation for		
	£268,859.36 including VAT for the wayleave agreement between		
	Scottish Power and ng homes not being agreed in line with the		
	programme timelines and causing a project delay.		
	Members discussed reasons for the delay and what controls are in		
	place to avoid future delays.		
	Members APPROVED the contract variation of £268,859.36		
	including VAT for the 14-week delay, caused by delays in obtaining		
	the Scottish Power wayleave for the substation at Carbisdale Street in		
	time to meet the works programme.		
	Proposed J Berrington Seconded F Malcolm		
I.	SFHA Fuel Support Fund/Wise Group Partnership		
	MF presented the report advising Members of an opportunity to		
	support the provision of fuel tops ups for tenants who find themselves		
	in hardship.		
	M   APPROVAL		
	Members gave APPROVAL to enter into a partnership with the Wise		
	Group to complete our fuel support project and to further our		
	objectives longer term through advocacy, support and training on		
	issues related to fuel poverty.		

	Proposed C Rossine Seconded M Thomson	
5.	For Noting	
a.	Governance Update	
	Members NOTED the report providing an update on governance	
	related matters from 13 May to 1 July 2022.	
b.	Register of Interests Update	
	Members NOTED the report providing an update on the current	
	declaration of interests by ng homes Board/Area Committee members	
	and ng group staff.	
c.	Communications Update	
	Members NOTED the report providing an update on all	
	communications and media information from 1 January 2022 to 30	
	June 2022.	
d.	Rule 68	
	Members NOTED report regarding the requirement to comply with	
	Rules 62-67 and that the requirements had been met.	
e.	2022 Annual General Meeting	
	In accordance with Rule 39.2 Chair advised that himself and Gino Satti	
	would be standing down at this years AGM. Isabella Cross, Catherine	
	Rossine and Margaret Thomson have served equally long. To make up	
	the one third provision C Rossine volunteered to stand down this year.	
	Members NOTED the report.	
f.	Notifiable Events	
	Members NOTED the report providing an update on two notifiable	
	events reported to the Scottish Housing Regulator since the last	
	meeting.	
g.	KPI Performance YTD (Q1)	
	BH highlighted two KPIs for Q1 that are outwith target; 'average	
	timescale to complete non-emergency repairs' and 'reactive repairs	
	completed right first time'. BH explained that City Building hold the	
	data and share it with the Association at the end of the quarter	
	meaning there was no chance to identify it earlier and intervene.	

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	CEO commented that due to the results, a formal notice has been		
	issued to City Building today in line with the contract and various		
	meetings have been held to discuss the results and commented that		
	having more control over the data is crucial. CEO referred to the		
	changes he has implemented since his appointment as CEO and		
	reminded Members that repairs is a priority of his and is next to be		
	tackled and overhauled.		
	BH advised of a third KPI outwith target, 'average days taken to		
	complete adaptations' which is sitting at 48.77 days against a target		
	of 25 days. BH explained that adaptations were held over as		
	confirmation of the sum of grant money had not been confirmed. The		
	Association has since been advised that NRS have approved £140k.		
	BH advised Members that the number of days taken to complete		
	adaptations will decrease dramatically in the coming quarters.		
	Members NOTED the report.		
h.	Levelling Up Fund Bid		
	AB brought Members attention to the report advising of the bid being		
	submitted by Glasgow City Council for comprehensive tenement		
	refurbishment works at 106, 110 and 116 Stonyhurst Street,		
	Possilpark as part of a Levelling Up Fund (LUF) application to the UK		
	government. The Board will be advised of the outcome of the		
	application, successful or otherwise.		
	Members NOTED the report.		
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i.	Multi-Storey Flats Major Works – Round 1		
	Members NOTED the report providing an update on the multi- storey		
	flats major works project across 6 multi- storey blocks (24 /25		
	storeys high) at Balgrayhill Road, Edgefauld Road, Croftbank Street		
	and Viewpoint Place.		
j.	Multi-Storey Flats Major Works (Carron Estate) – Round 2		
	Members NOTED the report providing an update on the multi- storey		
	flats major works project across 7 multi-storey blocks in the Carron		
	Estate. (4 $\times$ 15 storey and 3 $\times$ 8 storey tower blocks).		
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6.	Chief Executive's Update	
	CEO commented that he is working on various things to improve the	
	North of Glasgow and the Levelling Up Fund is just part of that, and if	
	successful, will drive funds from other areas and gather momentum.	
	Earlier today the CEO met with from Message Matters	
	on a plan to evolve Possilpark. CEO invited the Chair to work with him	
	on that project along with any other Member who is interested. CEO	
	will bring back to the main Board once more details are firmed up.	
	CEO referred to the priority of cyber security and advised that the	
	Association have been doing a lot of work around the subject. IT	
	Manger, has produced a first draft cyber security	
	strategy which will be taken forward. The Association have also signed	
	a contract with Crowdstrike to enhance cyber security within ng	
	homes. CEO advised that the cost is neutral against what it will be	
	replacing and provides a more corporate and comprehensive security	
	and support.	
	CEO advised Members that he was contacted by the Scottish Housing	
	Regulator who informed him they had received an anonymous	
	complaint. Senior Officers are currently working on a response which	
	should be sent to the Regulator this week.	
	CEO advised that the insurance renewal is complete and properties	
	are being valued for insurance purposes. BH is leading on that.	
	CEO explained that another of his priorities as the Chief Executive is	
	staff retention and progression, in particular the entry points for new	
	employees and part of this the development of an Employability	
	Strategy which is currently underway.	
7.	Chairs' Remarks	
	Chair had no additional comments.	
8	Delegates Feedback	
	There was no feedback as no meetings had been held.	
9.	AOCB	
	None.	

Item 3(a)

The meeting concluded at 18:25	