



Code of Conduct for Staff

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1. Introduction

1.1 Who the Code applies to:

This Code of Conduct applies to all staff employed in the ng homes group.

There are references throughout this Code of Conduct (the Code) to 'you' and 'your' which means the member of staff of the ng group who has signed this Code. References to 'we', 'us' and 'our' mean ng homes and subsidiary companies. Any reference to ng homes also refers to subsidiary companies.

1. ng homes attach the greatest importance to ensuring that high standards of behaviour are demonstrated by all of our people and in all of our activities.
2. This Code of Conduct sets out the standards of conduct required of you as a member of our staff. You are required to observe these standards in all activities that you undertake in connection with your employment with us. You are also required to uphold our Values which are:
 - We a quality organisation delivering excellence
 - We act with integrity
 - We are friendly and treat people with respect
 - We are customer focused and put the customer first
 - We are trusted and trusting
 - We are accountable
3. As a Registered Social Landlord (RSL), we are required to adopt and comply with an appropriate Code of Conduct¹. This Code is based on the Model Code of Conduct produced by the Scottish Federation of Housing Associations with input from Employers in Voluntary Housing (EVH) – Supporting Social Employers. The Scottish Housing Regulator (SHR) has confirmed that this Code fully complies with its Regulatory Standards and their input during the production of this code is acknowledged.
4. You must make yourself familiar with the terms of this Code and act in accordance with its requirements at all times. You are required to sign the Code (in the 'Statement of the Acceptance' at the end) to confirm that you have read and understood the terms of the Code and you have a personal responsibility to uphold the requirements of this Code.
5. You must also ensure you are familiar with and comply with all of our policies.
6. If there are any aspects of this Code, or of any of the related policies, on which you are unclear, you must seek guidance from your manager. Your manager, or the Director of Corporate Services, will also be able to give guidance where you are unsure how the Code or related policies apply in a particular situation.

¹ [Scottish Housing Regulator \(2024\) Regulatory Framework; Regulatory Standard 5.2.](#)

7. This Code of Conduct applies to everyone who works for us whether employed directly or otherwise.
8. A copy of this Code will be given to every person that it applies to.

1.2 How the Code is structured:

1. The Code is based on the Nolan Principles on Standards in Public Life² which are recognised as defining good conduct for those who work for the public using public money.

We have defined three groups of principles as the basis for the Code:

- A Honesty and Integrity
- B Openness and Accountability
- C Selflessness, Objectivity, Leadership

Each of the three sections begins with a statement of principle. This is followed by a number of provisions which set out the requirements of the Code in more detail.

The Code is not exhaustive, and it should be remembered that all staff members of RSLs and subsidiary companies are responsible for ensuring that their conduct at all times meets the high standards that the RSL sector is recognised for upholding. As well as observing the detail of the Code, you should apply its intention and spirit to all situations in employment. Section 3 covers Breach of the Code and outlines the implications for any such breach.

You are required to sign the Statement of Acceptance at the conclusion of this code.

2. The Code of Conduct

A. Honesty and Integrity: You must act at all times with honesty and integrity. You must not use, or seek to use, your position to gain financial or other benefit for yourself, your family or friends or someone closely connected to you.

Gifts and hospitality

- A.1 You must act, and be seen to act, wholly in the interests of our organisation, our residents and other service users. You should not benefit improperly from your position.
- A.2 You must not accept any offers of gifts or hospitality from individuals or organisations which might reasonably create – or be capable of creating – an impression of impropriety,

² Committee for Standards in Public Life 1994, [Nolan Principles on Standards in Public Life](#)

influence or place you under an obligation to these individuals or organisations. You must comply with our policy on the matter.

Prevention of bribery

- A.3 We must comply with anti-bribery legislation. We must adopt, and comply with, anti-bribery and corruption policies.
- A.4 We forbid all forms of bribery - meaning a financial or other advantage or inducement intended to persuade someone to perform improperly any function or activity. You must not offer, seek or accept bribes and must comply with our policy on bribery. Offering, seeking or accepting bribes will result in disciplinary action and may also result in criminal prosecution.
- A.5 You must report to your manager or the Deputy CEO any instances of suspected bribery within the organisation or any external organisation with which we have dealings.

Personal benefit

- A.6 You, or someone closely connected to you, cannot as a result of your role with us receive preferential treatment relating to any services provided by the organisation or its contractors/suppliers, and you should be able to demonstrate this.
- A.7 You must not use, or seek to use, your position to promote your personal interests or those of any person with whom you are closely connected or the interests of any business or other organisation with which you have a connection.

Section 3 of Appendix 1 defines what is meant by 'closely connected'.

Resources, facilities and premises

- A.8 You must use our resources, facilities and premises only for the purposes intended and in a responsible and lawful manner. This includes office premises, telephone, computer and other IT facilities, equipment, stationery, transport and staff.

Reasonable personal use of office telephones and computers and company mobile telephones is permitted but must be kept to a minimum. Our Acceptable Use Policy gives further information including what is meant by 'reasonable personal use'.

- A.9 You must comply with all of our relevant policies, including (but not exclusively) Acceptable Use, Health, Safety and Wellbeing, Equality and Diversity and Dignity at Work.

A.10 You must not undertake work for another organisation - or for any personal business - on ng homes' premises nor use our resources or facilities for such a purpose, unless you have specific permission from your line manager.

Funds and expenses

A.11 Our funds must be safeguarded from abuse, theft or waste. You must at all times apply and observe all of our financial regulations and internal controls.

A.12 You must comply with our relevant policies when procuring goods/services and/or claiming expenses.

Tenants/service users and money

A.13 As a general rule, in relation to tenants and service users you must not:

- Give or loan them money.
- Receive a gift or loan of money from them.
- Invite or influence them to make a will or trust under which you are named as executor, trustee or beneficiary.

A.14 In circumstances where you have a declared family connection to a tenant/service user, common sense will be applied and the organisation would not seek to impose restrictions on the private exchange of money between you and that individual.

General responsibilities

A.15 You must not act in a way that unjustifiably favours or discriminates against particular individuals, groups or interests.

You should be aware that under the Equality Act 2010, the following nine characteristics are specifically protected: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex, and sexual orientation.

A.16 In presenting information you must set out the facts and relevant issues truthfully.

A.17 You must avoid any situation that could give rise to suspicion or suggest improper conduct.

B. Openness and Accountability: You must declare all relevant personal interests. You must handle information in accordance with our policies and procedures. You must report to the appropriate senior person within ng homes any reasonable and honest suspicions you may have about possible wrongdoing.

Declaring interests

- B.1 We must ensure that no conflict arises, or could reasonably be perceived to arise, between your duties and your personal interests, financial or otherwise. You must declare, and manage openly and appropriately, any actual or potential interests or conflicts.
- B.2 Where you have a personal, business or financial interest in any matter that is relevant to our activities or is being considered (or is likely to be considered), or you know that someone to whom you are closely connected has such an interest, you must declare it promptly and record it in our Declaration of Interests Register.
- B.3 You must keep your entry in the Declaration of Interests Register complete, accurate and up to date.

Handling information

- B.4 You must observe and uphold the legal requirements and our policies in respect of the storage and handling of information, including personal and financial information. Our Data Protection Policy gives further guidance.
- B.5 You must respond to requests for information positively and must not prevent people or bodies from being provided with information that they are entitled to receive.
- B.6 You must not use confidential information acquired through your work as one of our employees for your private interests or any other purpose for which it is not intended.

Respecting confidentiality

- B.7 You must respect confidentiality and ensure that you do not disclose information to anyone who is not entitled to receive it, both whilst you are a member of staff and after you have left our employment.
- B.8 Unless specifically authorised to do so, you must not make comments or statements in public or to the media, or pass any documents or other information to the press or media about us or our activities. If you are approached by the press or other media you must quickly pass the enquiry to the Director of Corporate Services.
- B.9 You must not publish any material or deliver any lecture or address any issues relating specifically to us or our activities without prior approval.

Using social media

B.10 We respect your right to a private life, and that includes joining any social media sites that you wish. However, as information posted on such sites is classed as public and not private, you must not disclose any private or confidential information relating to us, our customers, partners, suppliers, board / committee / governing body members, or employees on any social networking sites, bulletin boards, blogs or similar. (See also C12 and C.13 under "Upholding our reputation"). This applies whether you are posting under your own name or a pseudonym.

Reporting concerns

B.11 If you become aware of any actual or potential fraud, corruption or wrongdoing, or breaches of this Code, you must report this to your manager or to the Deputy CEO. You may do so on a confidential basis. Our policy on whistleblowing gives further information.

B.12 You must not victimise any person who has used - or intends to use, or is suspected of having used - our confidential reporting or whistleblowing procedures to report any actual or alleged fraud, corruption or wrongdoing by others.

C. Selflessness, Objectivity and Leadership: You must act in the best interests of our homes at all times within the framework set by the organisation, working to promote our aims and objectives, upholding our values and setting a good example by your own conduct.

Fulfilling your role

C.1 You must comply with your terms of appointment and our policies and procedures relating to your role.

C.2 You must fulfil your duties responsibly, exercising reasonable skill and care and acting at all times in our best interests and that of our tenants and other service users.

As an organisation, we always aim to put the needs of our tenants and service users first, and we expect all of our staff to do the same in their day to day work, within the framework of our policies and procedures.

C.3 You must work to promote our aims and objectives and in accordance with the relevant legal and regulatory requirements (including those, as applicable, of the Scottish Housing Regulator (SHR), the Office of the Scottish Charity Regulator (OSCR) and the Financial Conduct Authority (FCA)).

If you are in doubt as to the legal and regulatory requirements that are relevant to your role, you must seek guidance from your manager

- C.4 You must work at all times in accordance with our policies and procedures and not allow your own personal or political opinions to affect the way in which you carry out your duties. This does not impinge on your right to be an active citizen or, for example, to be an active trade unionist.
- C.5 You must take direction from your line manager, other senior managers and the governing body, and exercise responsibly any authority that comes with your role as a staff member.
- C.6 You must not seek to use informal channels to influence the governing body regarding decisions to be made about the conduct of our business.
- C.7 You must consult your manager before taking on any outside work or any position (paid or unpaid) that will in any way impact on your role with us. Any such work or position must not interfere with your existing job or conflict with our interests. Appendix 1 gives more details on declaring interests.
- C.8 You must participate in any necessary training, and play an active part in our Staff Check-in process. You will contribute to the identification of any personal training needs you may have in order to keep your professional skills and knowledge up to date.

Working with tenants and other service users

- C.9 You must maintain high standards of professionalism, fairness and courtesy in all your dealings with tenants and other service users.
- C.10 You must not allow any personal relationship with a tenant or other service user to conflict with the conduct of your role and responsibilities.
- C.11 You must use the appropriate channels for handling tenancy and service provision issues. You must not act outside our established procedures in any matter concerning any tenant or other service user.

Upholding our reputation

- C.12 You must not act in a way that could reasonably be regarded as bringing us into disrepute. This would include publicly making any derogatory comments about the organisation, its

staff, governing body members, service users, partners and anyone that we are doing business with. This includes the use of technology and social media platforms.

If you have a grievance or concern relating to a member of staff or of the governing body or have any concern about potential wrongdoing you should discuss it with your line manager or with the Director of Corporate Services.

- C.13 You must always be a positive ambassador for us and our work, especially when attending events as a member of our staff or in dealing with outside bodies.

Showing respect for others

- C.14 You must treat others with respect at all times. This includes considering the views of others and being tolerant of differences.

- C.15 You must adhere to both the letter and the spirit of our Equality and Diversity policy and our Dignity at Work Policy. See also A.15 above about the need to avoid discrimination of any kind.

- C.16 You must always conduct yourself in a courteous and professional manner. You must not, by your actions or behaviour, cause distress, alarm or offence.

- C.17 You must not harass, bully or attempt to intimidate any person.

- C.18 You must take care when displaying materials in the office, and ensure that these would not reasonably cause offence to your colleagues. If in doubt, consult your manager or the Director of Corporate Services before displaying any materials.

- C.19 When attending meetings, you must be courteous to all attendees and respect the position of the meeting chair or convenor. You must also ensure that mobile phones are switched off/on silent other than in very exceptional circumstances where it is necessary to take an urgent call.

3. Breach of the Code

As a member of staff you have a responsibility to promote and uphold the requirements of this Code. If you consider that you may have breached the Code, or have witnessed or become aware of a potential breach by another staff member, you should immediately bring the matter to the attention of your manager or the Director of Corporate Services.

Any material breach of the Code will be considered under our disciplinary procedures and could depending on the facts of the situation, result in disciplinary action being taken, which may include dismissal.

As a member of staff you have a duty to co-operate with and contribute to any investigation relating to a potential breach of the Code or an associated matter.

You must sign the Statement of Acceptance (below) once you have read and understood this Code and its requirements.

4. Other Related Policies

- Bribery
- Whistleblowing
- Declaration of Interests
- Code of Conduct for Board Members
- Expenses
- Notifiable Events
- Data Protection
- Acceptable Use
- Dignity at Work
- Staff Check-in
- Equality and Diversity
- Gifts, Hospitality & Donations
- Payments and Benefits
- Personal relationships at Work
- Openness, Accountability and Confidentiality

5. UK General Data Protection Regulation 2021

The organisation will treat your personal data in line with our obligations under the UK General Data Protection Regulation 2021 (UK GDPR) and the Association's Data Protection Policy. Information regarding how your data will be used and the basis for processing your data is provided in our Employee Fair Processing Notice.

6. Equality Impact Assessment

This Policy is equally applicable to all and has no impact on protected characteristic groups under the Equality Act 2010.

7. Policy Review

This Policy will be reviewed every two years or earlier in line with legislative, regulatory or statutory guidance/changes or good practice guidelines. We will also review the policy and procedures in response to any breaches that occur, to incorporate lessons learned and to minimise the risks of any recurrence.

Statement of Acceptance

I _____ have read and understood the terms of this Code of Conduct and I agree to uphold its requirements in all my activities as a staff member of ng homes or a subsidiary company.

I understand that the Code of Conduct applies regardless of where or how I am working and includes in the office, at meetings, at home and virtually.

I confirm that I am aware that I must declare and manage any personal interests in accordance with our policy. I agree to review all relevant Registers regularly to ensure that all entries relating to me are accurate.

I understand that, if I am found to have breached any points mentioned in this Code of Conduct or acted against its spirit, action will be taken in accordance with the organisation's disciplinary procedures and could ultimately result in my dismissal.

Signed _____

Date _____

Appendix 1

Declaring and Managing Personal Interests

1. Introduction

1.1 Being a member of ng homes' staff is of course only one part of your life. Other aspects of your life - such as family, friends and neighbours, voluntary work, causes you support, possibly business or financial interests, possibly your own housing arrangements - may have the potential to cross over into your role as a staff member.

1.2 However, as we are an organisation that works for the community [and uses public funds], it is essential that there is no conflict - and that there can be no reasonable perception of conflict - between your duties as a member of staff and your personal (or personal business or financial) interests.

1.3 Any potential conflict between your position as a member of our staff and your other interests must be openly declared and effectively managed so as to protect the good reputation of ng homes and the RSL sector.

1.4 As stated in the Code (provision B1), where you have a personal business or financial interest in any matter that is relevant to our activities or is being considered (or is likely to be considered) or you know that someone to whom you are closely connected has such an interest, you must declare it promptly and record it in the Declaration of Interests Register.

1.5 This Appendix gives further guidance on how to declare and manage any personal (including personal business or financial) interests.

2. Examples of interests that must be declared

2.1 The following are examples of the kind of interest that you must declare. Please note that this list is not exhaustive, and there may be other interests that you should also declare.

- Tenancy of a property (by you or someone to whom you are closely connected) of which we are the landlord.
- Occupancy or ownership of a property (by you or someone to whom you are closely connected) which is factored or receives property related services from us.
- Receipt of care or support services from us.
- Membership of a community or other voluntary organisation that is active in the area(s) we serve.
- Voluntary work with another RSL or with an organisation that does, or is likely to do, business

with us.

- Membership of the governing body of another RSL.
- Being an elected member of any local authority where we are active.
- If you purchase goods or services from us.
- If you purchase goods or services from one of our approved contractors or Framework Agreement partners.
- Significant shareholding in a company that we do business with.
- Membership of a political, campaigning or other body whose interests and/or activities may affect our work or activities.
- Ownership of land or property in our areas of operation excluding for the purpose of your own residential use (i.e. there is no requirement for you to declare any house in which you currently live).
- Unresolved dispute relating to the provision of services in connection with a tenancy or occupancy agreement or a contractual dispute over the provision of goods or services with us.

2.2 If you are not sure whether a certain matter needs to be declared, you must seek guidance from your manager or from the Director of Corporate Services. If doubt remains, the advice would always be to declare the matter.

2.3 You should note that in some circumstances, declaration of an interest may not be sufficient, and that it may be necessary for the organisation to take additional measures to deal satisfactorily with the situation so as to protect the probity and reputations of both yourself and the organisation.

3. Definition of 'close connection'

3.1 Someone 'closely connected' to you includes family members and persons who might reasonably be regarded as similar to family members even where there is no relationship by birth or in law.

3.2 The following table outlines those who you should consider when declaring interests:

Table A

Group 1 Members of your household	Group 2 People closely associated with you	Group 3 Others you need to consider
Anyone who normally lives as part of your household, whether they are related to you or not, including spouses/partners who work away from home and sons and daughters who are studying away from home	<ul style="list-style-type: none"> • Parents, parents-in-law and their partners • Sons and daughters; stepsons and stepdaughters and their partners • Brothers and sisters and their partners • A partner’s parent, child, brother or sister • Grandparents, grandchildren and their partners • Someone who is dependent on you or whom you are dependent on • Close friends 	<p>Other relatives (e.g. uncles, aunts, nephews & their partners)</p> <p>Other friends (e.g. someone you are acquainted with socially, neighbours, business contacts/associates)</p>

3.3 If you become aware of any action or involvement relating to **anyone** in the table then you should declare and manage this as soon as possible.

3.4 However, we recognise that you will not always be closely acquainted with or in regular contact with all of the people listed and we do not expect you to go to unreasonable lengths to identify actions or involvement that are covered by this policy.

3.5 Please note, we do expect you to be familiar with the actions of members of your household (Group 1) and of any other people listed in the table above with whom you are closely associated and/or in regular contact and you must take steps to identify, declare and manage these.

3.6 **You are not expected to be aware of the actions of people in groups 2 and 3 that you do not have a close association and/or regular contact with.** We do not expect you to research into the employment, business interests and other activities of all persons with whom you are closely connected.

3.7 In relation to 3.3 – 3.6 above, when considering your actions you should do so from the point of view of a reasonable and objective observer.

3. Declaring personal interests

4.1 A member of staff is required, on appointment, to complete a form to register any personal interests that could potentially conflict with their role and thereafter to complete a new form (or amend the existing form) whenever there is a material change. The Corporate Services Team will ask you to review your Declaration of Interests every year.

4.2 As stated in the Code (provision B2), you must keep your entry in the Declaration of Interests Register up to date, add any new interests as soon as they arise, and amend existing interests as soon as any change takes effect.

4.3 A situation may arise where you are invited to be present at a meeting where a matter in which you have a personal (or a personal business or financial) interest is discussed. In such cases you must inform the meeting chair at the start of the meeting, or as soon as you become aware that this is the case. You would then be required to leave the meeting for the duration of the particular item. If in any doubt, you should ask the meeting Chair or another senior person present for guidance. This applies to all meetings that you attend as a member of our staff – both internal and external.

4.5 Any failure to make a complete, accurate and prompt declaration - whether deliberately or through taking insufficient care - will be regarded as a breach of this Code.